

PERFORMANCE OVERVIEW AND SCRUTINY COMMITTEE Agenda

Date Thursday 15th December 2022

Time 6.00pm

Venue Crompton Suite, Civic Centre, West Street, Oldham, OL1 1NL

Notes 1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or the Constitutional Services team at least 24 hours in advance of the meeting.

2. CONTACT details for this Committee are available from: Constitutional Services, telephone - 0161 770 5151 or via email at constitutional.services@oldham.gov.uk

3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to the contact officer by 12.00 noon on Monday, 12th December 2022.

4. FILMING - The Council, members of the public and the press may record/film/photograph or broadcast this meeting when the public and the press are not lawfully excluded. Any member of the public who attends a meeting and objects to being filmed should advise the Constitutional Services Officer who will instruct that they are not included in the filming.

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Please also note the Public Attendance Protocol on the Council's Website

https://www.oldham.gov.uk/homepage/1449/attending_council_meetings

MEMBERSHIP OF THE PERFORMANCE OVERVIEW AND SCRUTINY COMMITTEE

Councillors Ahmad (Chair), M Bashforth, Byrne, S Hussain, Islam, Kenyon, Rea and Shuttleworth

Item No

- 1 Apologies For Absence
- 2 Declarations of Interest

To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.
- 3 Urgent Business

Urgent business, if any, introduced by the Chair
- 4 Public Question Time

To receive Questions from the Public, in accordance with the Council's Constitution.
- 5 Minutes of Previous Meeting (Pages 1 - 8)

The Minutes of the meeting of Performance Overview and Scrutiny Committee, held on 24th November 2022, are attached for approval.
- 6 Corporate Performance Report 2022-23 (Pages 9 - 40)
- 7 Revenue Monitor and Capital Investment Programme 2022/23 (Pages 41 - 98)
- 8 Performance and Overview Scrutiny Committee Work Programme 2022/23 (Pages 99 - 108)
- 9 Key Decision Document (Pages 109 - 124)

Key Decisions scheduled to be taken by the Council/Cabinet.
- 10 Exclusion of the Press and Public

That, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business on the grounds that it contains exempt information under paragraph 3 of Part 1 of Schedule 12A of the Act, and it would not, on balance, be in the public interest to disclose the report or its appendices.
- 11 Oldham Community Leisure Performance (Pages 125 - 166)



Present: Councillor Ahmad (in the Chair)
Councillors Barnes (Substitute for Councillor Byrne), Kenyon
and Shuttleworth

Also in Attendance:

Councillor Ali – Cabinet Member for Education and Skills
Councillor Moores – Cabinet Member for Children and Young
People

Dr Henri Giller – Independent Chair - Oldham Safeguarding
Children’s Partnership and the Oldham Safeguarding Adult
Board

Anne Ryans – Director of Finance

Mark Stenson – Assistant Director of Corporate Governance and
Strategic Financial Management

Julie Daniels – Director of Children’s Social Care

Haley Eccles – Assistant Director Adult Social Care

Andrew Robinson – Oldham Point

Amber Burton - Assistant Director, SEND and Inclusion Services

Peter Thompson – Constitutional Services

1 **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillors M.
Bashforth, Byrne, S. Hussain, Islam and Rea.

2 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

3 **URGENT BUSINESS**

There were no items of urgent business received.

4 **PUBLIC QUESTION TIME**

There were no public questions for this meeting of the
Committee to consider.

5 **MINUTES**

The Committee considered the Minutes of the previous
Committee, held 6th October 2022. Further to a query from a
member, the Assistant Director of Corporate Governance and
Strategic Financial Management advised that he had, further to
Minute 6, pursued the issue of Street Lighting (M498 (C) with
the Council’s Street Lighting Manager but had not yet received a
reply thereon.

Resolved:

That the Minutes of the meeting of the Performance Overview
and Scrutiny Committee, held on 6th October 2022, be approved
as a correct record.

6 **OLDHAM SAFEGUARDING PARTNERSHIP 2021/2022
ANNUAL REPORTS**

The Committee received the annual reports 2021/22 in respect of the Safeguarding Partnership which brought together both the Oldham Safeguarding Children's Partnership (OSCP) and the Oldham Safeguarding Adult Board (OSAB). The report was presented by Dr Henri Giller, the independent chair of both the OSCP and OSAB.



The Partnership and Board were responsible for leading the safeguarding arrangements in Oldham. They do this by bringing together the three Statutory Safeguarding Partners (the Police, Integrated Care Partnership and Local Authority) to work in close collaboration with relevant agencies to ensure that children, young people and adults are safeguarded and supported to live free from harm and abuse.

As part of the OSAB's statutory duties and the annual business cycle for the Safeguarding Partnership, the OSCP and OSAB each produce an Annual Report setting out the safeguarding concerns it has dealt with over the last year, along with the actions it has taken to help keep children, young people and adults safe in Oldham. The reports are designed to ensure that the local safeguarding arrangements and actions are transparent, open to public scrutiny and fit for purpose. The Annual Reports are also designed to capture the views and experiences of children, young people and adults in Oldham and highlight how learning from serious safeguarding incidents are changing and improving the way services work to safeguard families and adults at risk in Oldham.

The OSCP and OSAB 2021/22 Annual Reports were therefore presented for the Committee's consideration and comment.

In terms of the OSCP, Dr Giller reported that 2021/22 had been a challenging one for the Oldham Safeguarding Children Partnership in the light of the continuation of the Covid-19 pandemic. As with the previous year the impact of Covid on children and families in Oldham had been disproportionate due to the levels of poverty and inequality that affected the borough. The Partnership, mindful of its need to develop more responsive strategies for safeguarding children and young people in the borough, engaged in: Improving the offer to children and families facing domestic abuse Prioritising the identification and response to abuse caused by parental neglect Improving agency responses to complex and contextual safeguarding, including criminal and sexual exploitation Seeking the views of young people on access to and the effectiveness of current mental health services and how they might be improved The Partnership was committed to change and improvement in safeguarding in the light of the lessons of the past two years. Aside from the legacy of the pandemic, the Partnership also commissioned in this period an independent review into historic allegations of sexual abuse in the borough and learning from this will be picked up once the report has been produced in the forthcoming year.

The OSAB's annual report for 2021/22 illustrated that significant developments that were made by the local partnership to meet the continuing challenges of safeguarding and to adapt working practices to meet the complexity of current safeguarding needs. The evidence of significant safeguarding challenge could be seen throughout the report, especially in terms of - social isolation, compromised mental capacity, dual diagnosis of mental and physical vulnerability, living conditions threatened by violence (such as with domestic abuse) and homelessness. Moreover, this evidence had been recurrent both the safeguarding adult reviews and in the learning reviews. The response to these messages from partners had been clear and decisive – insofar that relevant agencies were required to listen to people's experiences of the challenge of safeguarding, challenge traditional working practice, work more closely and interchangeably to ensure that services were responsive and seamless. The Tiered Risk Assessment and Management (TRAM) Protocol, the progress of the Board's training programme and the closer collaborative working with people with a dual diagnosis are all good examples of this willingness of partners to creatively change.

Members of the Committee considered both reports in detail commenting on the demand for services (for both children and adults), the number and frequency of referrals, the impact of the 'cost-of-living crisis' on service delivery. The Committee also sought clarification on the provision of services for those who were in the '16 – 18-year-old' age bracket and were transitioning from services provided by OSCP to OSAB?

Resolved:

1. That the 2021/22 annual reports, in respect of the Safeguarding Partnership, for the Oldham Safeguarding Children's Partnership and the Oldham Safeguarding Adult Board be noted and welcomed.
2. That Members request that the 2022/23 Annual Reports be presented to the Committee in approximately 12 months.

7

UPDATE ON SUPPORT AND PROVISION FOR CHILDREN AND YOUNG PEOPLE WHO HAVE SPECIAL EDUCATION NEEDS AND/OR DISABILITIES (SEND)

The Committee scrutinised a report of the Assistant Director, SEND & Inclusion, which provided an update for members on support and provision for children and young people who have special education needs and/or disabilities (SEND) and inclusion in the local area. The report also provided performance headlines related to SEND and inclusion, showing how the local area compared to national, regional and statistical neighbours for performance related to statutory processes.

The Committee was advised that statutory performance related to the timeliness of Education, Health and Care Plans (EHCP) remained significantly higher than the national average. The challenge now is to sustain this in the context of increasing demand. Capacity of the SEND team was being monitored and

would need to be addressed to maintain performance. There had been a reduction in high cost independent and non-maintained special schools (INMSS), which meant that more children and young people were educated within their local community.

There were a higher-than-average number of children and young people in the local area who had an EHCP (Oldham: 4.7% and national: 4.0%), whilst the percentage at SEN support level is lower than average (Oldham: 11.5% and national: 12.6%). This indicated that there were issues around early identification and intervention and the graduated response being implemented consistently. At 55%, there was a higher number of statutory school aged children and young people who had an EHCP educated in specialist settings in Oldham (the average for all metropolitan boroughs was 9.9% and the national average was 34%). The reasons for this needed to be more fully understood. Recommendations could be made to address this, under the sufficiency aspect of the next phase of SEND strategy 2023- 2027, which will also align with the council's strategy, and which was detailed at appendix I to the report.

The latest national data, published in June 2022, by the Department for Education, showed that the most common type of need for children and young people who had an EHCP was autism and for those who are identified as requiring SEN support was speech, language and communication needs – which was reflected in Oldham. Despite the identified number of children and young people in Oldham schools who had an EHCP with a primary need of speech, language and communication (SLCN), this may not account for the true level of need. This was because many children and young people will have been identified as having needs related to social, emotional and mental health (SEMH), when they move from primary to secondary school. This indicates that their SLCN has been under identified or mis-categorised.

Following the Ofsted/CQC local area SEND inspection in 2017, which resulted in a written statement of action (WSOA) and the subsequent revisit in 2019, which resulted in an accelerated progress plan (APP), significant improvements have been made to the quality and timeliness of EHC needs assessments and EHCPs, as well as system improvements, including:

- Quality of EHCP's continues to improve: October 2022 audit indicates 95.5% good.
- Timeliness is consistently and significantly above the national average: 95% for 2022.
- Annual Review Recovery Plan: 95% of all EHCPs needing to be rewritten are complete.

- Workforce development: all staff have completed IPSEA legal training and are progressing to the NASEN Case Worker Award.
- All schools participated in Whole School SEND training and SEND in a Nutshell. Work continues to ensure SEND and inclusion is high on the primary and secondary heads agenda.
- Inclusion Frameworks have been developed and implemented.
- The Graduated Response Toolkit is in place and accessible online.
- The Autism in Schools and Early Identification of Need Projects have been implemented and work is being done to continue with the good practice that these have enabled.

Since the implementation of the WSoA and subsequent APP, practice in SEND has improved significantly and systems and processes remain more robust. There is also good partnership working across education health and care, 0-25.

Members welcomed the report and asked how the service would keep improving. It was reported that monitoring with Key Performance Indicators, challenge, support and benchmarking would continue to take place.

Resolved:

That the Committee notes the report and request that a further update be submitted to a future meeting in approximately 12 months.

8

LOCAL GOVERNMENT OMBUDSMAN ANNUAL REVIEW OF COMPLAINTS 2021/2022

The Committee considered a report of the Complaints Manager which detailed the Local Government Ombudsman (LGSCO) Annual Review of Complaints 2021/22.

The LGSCO received 55 complaints/enquiries relating to Oldham Council in 2021/22, which was a slight reduction from the previous year; this is a relatively low number when compared to other Greater Manchester authorities.

Along with most of Greater Manchester authorities, Oldham Council had seen an increase in the number of cases upheld and the overall upheld rate. In total, 69 final decisions were issued by the LGSCO in relation to Oldham Council. Most of these cases were not taken forward for detailed investigation but of the 17 cases that were taken forward for investigation, fault was found in 13 cases, giving an upheld rate of 76%.

Going forward, the Complaints Team aimed to reduce the percentage of complaints that are upheld by the LGSCO and would continue to work with services across the council and

partner bodies to provide good quality responses to residents at the earliest opportunity.



Oldham
Council

The Council worked hard to resolve complaints at an early stage in the complaints process wherever possible to avoid the need for residents to pursue issues further. The lower percentage of complaints that go onto be investigated and upheld by the LGSCO, when compared to the number of complaints received by the Council, suggested that the Oldham Council was willing to take responsibility when things go wrong and to work with residents to resolve their issue appropriately.

However, as referenced above, the LGSCO found there was fault in 13 of the complaints that progressed to the detailed investigation stage, which gave an upheld rate of 76%. Whilst 2021/22 was unusual because of the increase in the number of decisions issued by the LGSCO, the Council was keen to improve on this figure in the coming year.

In two of the cases upheld by the LGSCO, the Council had already identified suitable remedies to put things right for the complainant, and the Ombudsman did not make further recommendations. This meant that out of the 69 decisions made by the LGSCO, it was found the Council was not at fault or had already identified suitable outcomes and remedies in 84% of cases.

As well as the LGSCO making recommendations in respect of complaints that were upheld the Complaints Team and involved services had worked together to identify additional service improvements, including:

- Informing staff from the Planning Service of the importance of ensuring notification processes are followed correctly
- Informing staff from the Registrars Service that advice should not be provided to informants regarding the inclusion of formerly known as names on birth certificates
- Reminding staff within the Parking Service that discretion should be applied where late representations are submitted and where it is deemed appropriate, further correspondence to clarify matters should be sent
- Updating the template letter sent by the Complaints Team in which complainants are advised that a complaint cannot progress whilst legal proceedings are ongoing
- Sending the process for recording/ retaining information to staff from the Registrars service
- Instructing Discretionary Housing Payment (DHP) assessors to check bank details provided by phone and email against council tax records to ensure there are no discrepancies.

1. That the report be noted and welcomed
2. That the 2022/23 Local Government Ombudsman Annual Review of Complaints be submitted to the Committee in approximately 12 months.

9 **PERFORMANCE AND OVERVIEW SCRUTINY COMMITTEE
WORK PROGRAMME 2022/23**

The Committee received a report detailing the Committee's Work Programme for 2022/23.

Resolved:

That the Performance Overview and Scrutiny Committee's Work Programme 2022/23 be noted.

10 **KEY DECISION DOCUMENT**

The Committee considered the latest Key Decision Document, which set out the Authority's Key Decisions scheduled to be made from 11th November 2022.

Resolved:

That the Key Decision Document be noted.

11 **EXCLUSION OF THE PRESS AND PUBLIC**

Resolved that, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following item of business on the grounds that it contains exempt information under paragraphs 1 and 3 of Part 1 of Schedule 12A of the Act, and it would not, on balance, be in the public interest to disclose the report.

12 **POTENTIAL RISKS TO THE COUNCIL LINKED INTO
NORTHERN ROOTS (OLDHAM) LIMITED**

The Committee considered a report of the Assistant Director of Corporate Governance and Strategic Financial management which updated Members on the perceived risks to the Council associated with the future operation of Northern Roots (Oldham) Limited. In considering the report, Members were advised that this report had previously been considered by the Audit Committee on 1st November 2022.

The Committee was informed that Northern Roots had been initially created as a Charitable Company with the Council as the sole shareholder on 29th November 2021. Prior to this date, all income and expenditure associated with the Northern Roots initiative was accounted for by the Council. During the time Northern Roots operated as part of the Council, it was agreed that the Charitable Company would use the Council's financial ledger and a separate ledger was created for its future use once it became a company. This ledger was now operational, and the Council will influence the future appointment of the External Auditor for the Charitable Company.

In considering the report Members expressed the view that the Cabinet should take a robust position in terms of overseeing the governance arrangements of Northern Roots.

Resolved:

1. That the Committee notes the key perceived risks as detailed in the submitted report relating to Northern Roots (Oldham) Limited
2. That six monthly update reports advising of the developing risk position be submitted to future meetings of the Committee.



The meeting started at 6.00pm and ended at 8.35pm



Report to Performance Overview and Scrutiny Committee

Corporate Performance Report 2022/23 for Quarter 2: 1 July to 30 September 2022

Portfolio Holder:

Councillor Shaid Mushtaq, Lead Member for Corporate Services

Officer Contact:

Shelley Kipling, Assistant Chief Executive

Report Author:

Gail M. Stott, Performance Improvement Lead

15th December 2022

Reason for decision

Overview and scrutiny of performance aims to provide assurance that:

- our priorities are aligned to the needs of our residents
- our services are good or are on track to good
- any services that are not on track, or have identified risks, are being supported or challenged to rectify this
- demand indicators are being noted and service provision assessed accordingly.

The purpose of this report is to provide an overview of performance against the Council's business plan priorities for the period 1 July to 30 September 2022 (Quarter 2); the report also includes some highlights from the first half of this financial year.

The report refers throughout to the dashboards and infographics provided as Appendix A.

Executive Summary

Good progress is being made towards achieving most actions across the business plans, despite challenging circumstances both locally and nationally.

It is anticipated that these challenges will continue as the cost-of-living crisis impacts our residents, creating a growing demand for services – making early intervention, prevention and partnership working increasingly important.

Recommendations

Committee members are asked to:

- note the progress in implementing current business plans
- celebrate areas of good or improving performance
- note the comments on progress, in particular the narrative that relates to any red measures
- consider areas for review (good or poor) that could produce learning for the organisation
- note the interconnection of these actions with ongoing activities in other portfolio areas and key projects such as our [Cost of Living Response](#) and [Don't Trash Oldham](#).

Corporate Performance Report 2022/23 for Quarter 2: 1 July to 30 September 2022

1. Background

1.1 The current business plans run from 1 April 2022 to 31 March 2023; they include a range of actions and measures across all our services aimed at achieving the aspirations of the Corporate Plan and putting our residents first.

1.2 The [Corporate Plan](#) 2022/27 was approved by Cabinet in September 2022 and going forward our business plans will be closely aligned to the priorities set out in the Plan and will run from 1 April 2023 to 31 March 2027.

1.3 Our business plans are kept under review by services and can be influenced by both internal and external factors including increased demand, reduction in resources, changes in legislation or policies.

1.4 The quarterly Corporate Performance Report (CPR) monitors the delivery of business plan actions, risks and measures.

2. Context

2.1 It is important that corporate performance is viewed in the context of our borough and the resources available to us.

The Council needs to monitor and plan for the impact of both internal influences (e.g., staff capacity) and external factors (e.g., increased demand due to increased cost of living) on all its services.

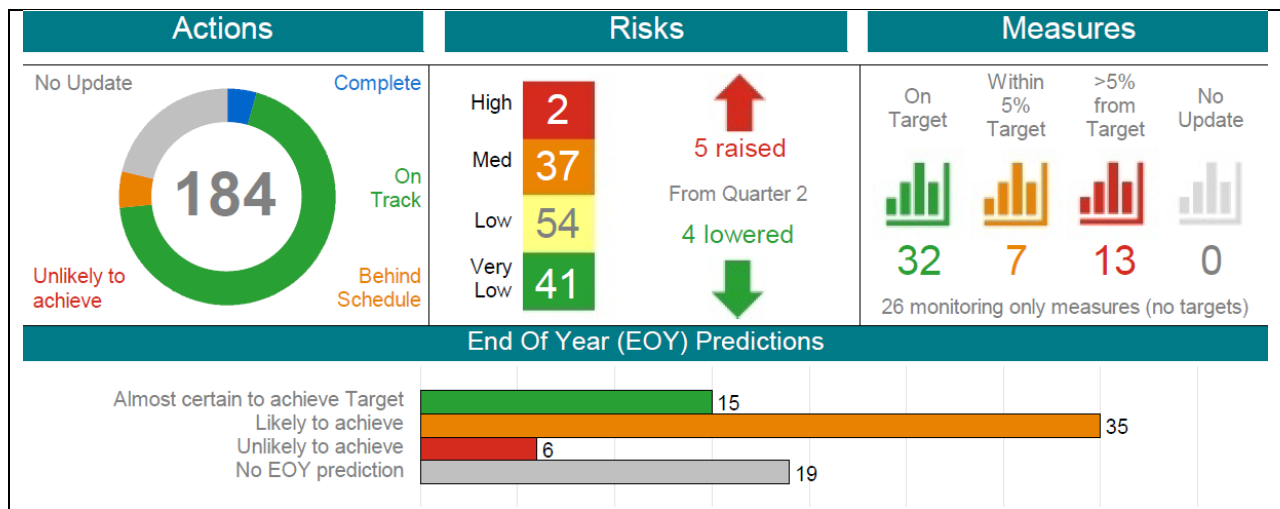
2.2 **Oldham Profile** – the infographic on page 23 of Appendix A gives a snapshot of our borough. As census data is released in stages over 2022/23, we will update this profile.

It is important that we relate this to our service planning to ensure our resources and performance improvement activities are targeted in the right place.

2.3 **Workforce profile** - the infographic on page 24 of Appendix A gives a snapshot of our workforce.

It is important that we relate this to our performance management to ensure we have the capacity to provide the services our residents need both now and in the future.

3. Q2 CPR (1 July to 30 September 2022)



3.1 As the chart above illustrates, in this quarter:

- 80% (148/184) of actions are on track
- 71% (95/134) of risks are low or very low
- 75% (39/52) of targeted measures are on or within target
- 89% (50/56) of measures are predicted to achieve their end of year target.
- **NOTE: 18 actions are still awaiting an update by the service**

These figures are as expected for the second quarter of the reporting year.

4. Corporate priorities

4.1 Each business plan measure is aligned to one of the five corporate priorities or is designated as a service specific measure.

The infographic on page 3 of Appendix A gives an overview of progress against each priority and shows we are on track in most areas.

4.2. Some highlights from our business plan measures over the past six months (Q1 & Q2) include:

- 48.43% of household waste has been sent for recycling
- 3,290 people have been supported by the Warm Homes Oldham scheme
- 139 new homes have been built
- 23.74% of the new homes completed have been affordable
- 144 new bins have been installed across the Borough
- 103 households have been prevented from becoming homeless so far this year
- 98.4% of Reception children got their first, second or third place in their school of choice
- 91.2% of Year 7 children got their first, second or third place in their school of choice

-
- 84.9% of Oldham Primary Schools are judged as good or outstanding
 - 58.3% of Oldham Secondary Schools are judged as good or outstanding
 - In the past 12 months £3,014,931.95 has been spent in the local supply chain
 - 55.3% of people have quit smoking within 4 weeks of engagement with treatment services
 - 30.9% of customers in Adult Social Care have a direct payment (personal budget)
 - 87% of residents in GM (out of 350 surveyed quarterly) feel safe in their local area
 - only 18% of residents in GM (out of 350 surveyed) have witnessed a crime.

5. Service profiles

5.1 Pages 4 to 14 of Appendix A give an overview of progress against performance measures within each service area (sorted alphabetically). The report provides a performance breakdown by service area, this includes:

- end of year (EOY) predictions
- trend information (previous 3 years)
- benchmarking information where available.

Adult Social Care – is maintaining its good performance and making progress to improve where required despite increasing demand. For example, the percentage of older people who were still at home 91 days after discharge from hospital into reablement services has increased this quarter and is now on track to meet the target.

CDTT (Customer, Digital, Technology & Transformation) – demand for customer support is increasing and this is reflected in the increased number of visitors to Access Oldham and the average wait time for calls to be answered. As part of the Cost-of-Living response additional resources are being provided to ensure all residents can access the support they need.

Children's Social Care - is working hard to improve performance in the context of increased demand for its services. Whilst several measures are red, they are heading in the direction of their target. For example, the percentage of repeat referrals has decreased this quarter and the percentage of Children Looked After who are in stable long-term placements has increased.

Economy – this business plan area covers a wide range of services. Most performance measures are on target, though many are subject to external influences (e.g., market forces) or have completion timeframes that do not match with quarterly reporting e.g., highway maintenance.

Education, Skills & Early Years - all performance measures are on target, though many have completion timeframes aligned to the academic year; some are also subject to external influences (e.g., school attendance) or increased demand.

Environmental Services - another business plan area that covers a wide range of services; all performance measures are on target, but many are subject to external influences (e.g., recycling).

Financial Services - all performance measures are on target, but the impact of the Cost-of-Living increases on our residents may well have an impact going forward.

Procurement – this is a small service area and its measures are influenced by external factors; however, progress is being made to bring the measure into target.

Public Health, Heritage Libraries & Arts – this is a wide-ranging business plan area. Our libraries and visitor services are meeting their business plan targets. Public Health services are improving to meet increased demand.

Workforce & Organisational Development – this is an internal business plan area; staff absence is still being impacted by Covid.

Youth, Leisure & Communities – another widespread business plan area; all business plan measures are being met. The number of visits to leisure centres has almost doubled in the last quarter.

6. Red measures

6.1 Pages 15 to 21 of Appendix A provide a short narrative against any red performance measures explaining what we are doing about them.

Of the 13 red measures this quarter, nine are a factor of increased demand:

- 6 in Children’s Social Care
- 1 in Customer Services (CDTT)
- 1 in Economy
- 1 in Public Health.

These will be closely monitored to ensure services are supported or challenged and demand indicators are being noted so that service provision can be assessed accordingly.

The three in Housing (Economy) relate to the house building process not fitting the quarterly measurement timeframe; it is expected we will meet the end of year target.

The Procurement measure is impacted by external factors such as market forces and the internal reorganisation of services.

7. Risks

7.1 Page 22 of Appendix A details any red risk that have been highlighted this quarter and explains what we are doing about them.

There are two red risks this quarter, both are in relation to Legal / Regulatory Services and mitigation is underway.

8. Appendices

8.1 The report refers throughout to the dashboards and infographics provided as Appendix A.

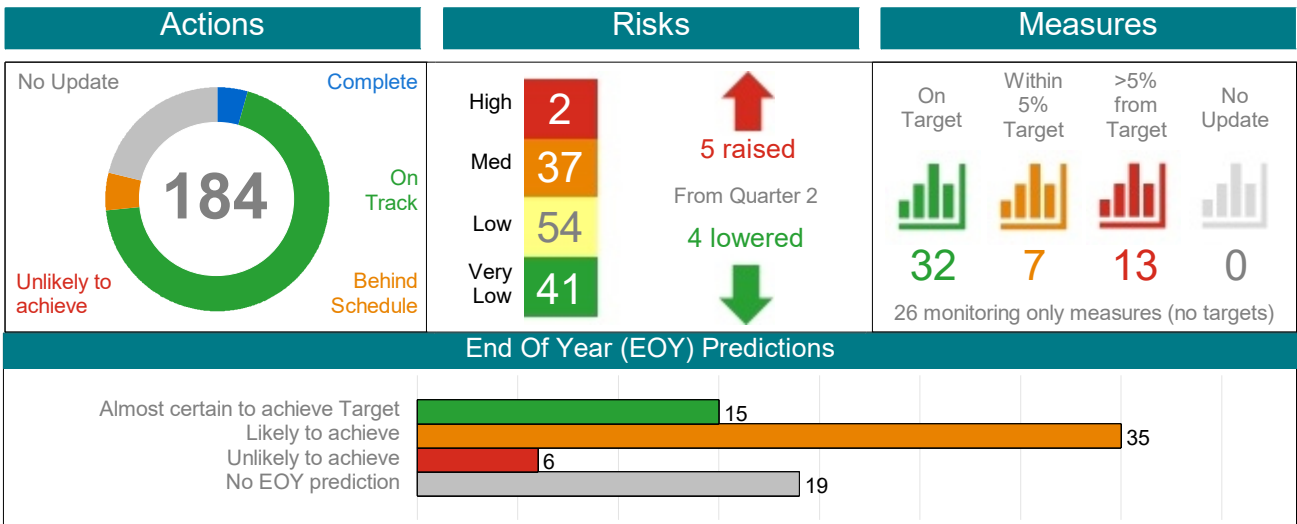
Signed _____ Cabinet Member (specify whom)	Dated _____
Signed _____ Executive Director/Deputy Chief Executive	Dated _____

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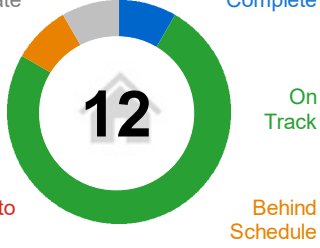



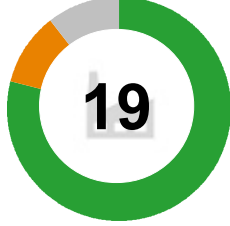

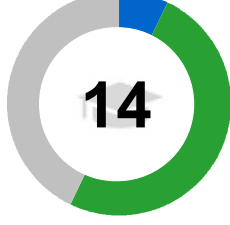

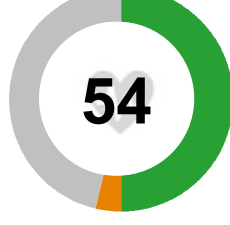

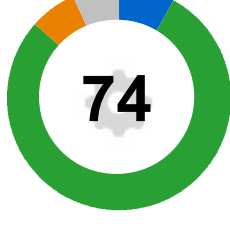
Council Performance Report 2022/23

for period 1 July to 30 September 2022 (Quarter 2)

Appendix A



Performance Summary by Priority Area

	Actions	Risks	Measures
 Quality homes for everyone	No Update  Complete On Track Behind Schedule Unlikely to achieve	High 0 Med 4 Low 6 Very Low 6 0 raised 0 lowered	On Target 4 Within 5% Target 0 >5% from Target 3 No Update 0 1 monitoring only measures (no targets)
 A clean and green future		High 0 Med 3 Low 1 Very Low 6 0 raised 0 lowered	0 1 0 0 2 monitoring only measures (no targets)
 Better jobs and dynamic businesses		High 0 Med 6 Low 9 Very Low 4 0 raised 0 lowered	2 1 4 0 6 monitoring only measures (no targets)
 A great start and skills for life		High 0 Med 1 Low 4 Very Low 1 0 raised 3 lowered	4 1 0 0 4 monitoring only measures (no targets)
 Healthy, safe and well supported residents		High 1 Med 13 Low 14 Very Low 8 3 raised 0 lowered	15 4 6 0 11 monitoring only measures (no targets)
 Service Specific		High 1 Med 10 Low 20 Very Low 16 2 raised 1 lowered	7 0 0 0 2 monitoring only measures (no targets)

Performance Measures

(C)orporate Measure
(O)ldham Profile
(M)onitoring Only (no target)

(M)onthly Pol(arity)
(Q)uarterly which
(A)nnually direction
is good

(Eng)lish Authorities
(GM)CA
(Stat)istical Neighbour
(Geo)graphic Neighbour

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Adult Social Care

M543 (C) Number of individuals (65+) in a permanent residential or nursing placement – per 10,000 population 65+	Q	↓	204	178	175	177	200	Sept 2022	181	200		200		200	200			
M548 (C) Proportion of adults with learning disabilities in paid employment in England	Q	↑	3.4%	3.0%	3.2%	3.9%	3.0%	Sept 2022	4.0%	3.0%		3.0%		4.0%	4.0%	GM	4.6%	2021/22
M549 (C) Percentage Learning Disability Service Users in Settled Accommodation	Q	↑	96.7%	94.1%	92.5%	92.9%	96.0%	Sept 2022	93.8%	96.0%		96.0%		96.0%	96.0%	GM	87.2%	Q3 21/22
M552 (C) Percentage of completed annual (planned) reviews	Q	↑			81.6%	78.4%	50.0%	Q2 22/23	75.9%	55.0%		60.0%		65.0%	65.0%			
M553 (CM) The change in long-term service users (ASC) from the previous quarter	Q		-1.0%	0.1%	-0.7%	0.8%	---	Q2 22-23 / Q1 22-23	0.5%	---		---		---	---	GM	-1.1%	Q3 21/22
M554 (CM) Percentage of concluded section 42 enquiries with risk identified where risk removed is the outcome	Q	↑	42.6%		28.0%	36.0%	---	Q2 22/23	46.3%	---		---		---	---	Eng	28.5%	2021/22
M555 (CM) Percentage of concluded section 42 enquiries with risk identified where risk reduced is the outcome	Q		48.1%		64.0%	60.0%	---	Q2 22/23	46.3%	---		---		---	---	Eng	62.9%	2021/22
M556 (CM) Percentage Service Users receiving Direct Payments	Q		45.4%	41.9%	31.1%	31.1%	---	Sept 2022	30.6%	---		---		---	---	GM	28.3%	2019/20

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
M557 (C) Percentage of older people who were still at home 91 days after discharge from hospital into reablement/ rehabilitation services (effectiveness of the service)	Q	↑	93.6%	83.0%	86.2%	81.3%	89.0%	Q2 22/23	84.9%	89.0%		89.0%		89.0%	89.0%	GM	85.9%	2021/22
M565 (CM) Delayed days (per 100,000 of the population) aged 18+ attributable to social care in England	Q	↓	467 days			---	---	Suspended	---	---	---	---	---	---	---			
M566 (C) Percentage of care home beds rated as 'Good' or 'Outstanding' (NW ADASS CQC Data reports)	Q	↑	79.1%		78.6%	72.2%	75.0%	October 2022	71.9%	75.0%		75.0%		75.0%	75.0%	GM	72.2%	Jul-22
M567 (C) Percentage of community based providers rated as 'Good' or Outstanding	Q	↑	86.2%		91.8%	96.4%	90.0%	October 2022	96.6%	90.0%		90.0%		90.0%	90.0%	GM	96.4%	Jul-22
M568 (C) Percentage of Service Users that are in Community Based Services	Q	↑	74.0%	77.1%	76.8%	76.4%	76.0%	Sept 2022	76.3%	76.0%		76.0%		76.0%	76.0%	GM	71.4%	Q3 21/22
M569 (C) Percentage of Service Users Receiving Domiciliary Care	Q	↑	35.9%	36.3%	31.9%	31.3%	34.0%	Sept 2022	34.8%	34.0%		34.0%		34.0%	34.0%	GM	37.5%	Q3 21/22

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
Customer, Digital, Technology & Transformation																		
M286 (CM) Number of new cases accessing Welfare Rights Service	Q	↑				439	---	Q2 22/23	334	---		---		---	---			
M886 (CM) Total number of visitors to Access Oldham	M	↓				2,622	---	Sept 2022	3,855	---		---		---	---			
M894 (COM) Percentage of addresses with Superfast broadband availability	A	↑	98.2%	98.2%	98.2%	98.2%	---	2021	98.2%	---		---		---	---	GM	97.1%	2016
M899 (C) Average wait time (mins) for all lines at the Customer Support Centre	Q	↓				9	9	Q2 22/23 - Targets to be agreed	11	11								
M918 (C) Percentage of calls answered in total	Q	↑	89.59%	87.23%	84.36%	84.01%	89.00%	Q2 22/23	83.38%	89.00%		89.00%		89.00%	89.00%			

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
Childrens Social Care																		
M619b (C) Percentage of Care Leavers aged 19-21 in Education, Employment or Training	Q	↑	32.0%	48.5%	57.0%	57.1%	60.0%	Sept 2022	51.6%	60.0%		60.0%		60.0%	60.0%	Stat	47.0%	31-Mar-21
M619c (C) Percentage of Care Leavers aged 17-18 in Education, Employment or Training	Q	↑				63.0%	70.0%	Sept 2022	66.0%	70.0%		70.0%		70.0%	70.0%			
M631a (C) Early Help - Proportion of cases where at least one individual shows an improvement in one or more assessed scores - excluding smoking & work and skills (in mth)	Q	↑	72.4%	76.9%	72.3%	74.6%	70.0%	Q2 22/23	73.6%	70.0%		70.0%		70.0%	70.0%			
M664a (C) Percentage of referrals which are repeat referrals to Children's Social Care (in month)	Q	↓	24.0%	23.0%	18.2%	29.0%	23.0%	Sept 2022	26.2%	23.0%		23.0%		23.0%	23.0%	Stat	21.0%	31-Mar-21
M712 (COM) Rate of children looked after per 10,000 children aged under 18 years	Q		87.0	89.0	90.8	91.8	---	Sept 2022	100.7	---		---		---	---	Stat	98	31-Mar-21
M727 (C) Average caseload per social worker	Q	↓	16.0		21.5	20.0	18.0	Sept 2022	19.1	18.0		18.0		18.0	18.0	Stat	18	31-Mar-20
M858 (C) Percentage of Agency Social Workers in Children's Social Care	Q	↓	14.0%		13.1%	16.2%	20.0%	Sept 2022	32.5%	20.0%		20.0%		20.0%	20.0%	Stat	15.0%	Q2 2020/21
M928 (C) Percentage of Children Looked After placed in internal provision	Q	↑	64.6%	60.0%	57.2%	52.4%	60.0%	Sept 2022	70.0%	60.0%		60.0%		60.0%	60.0%	Stat	47.0%	31-Mar-21
M929 (C) Percentage CLA in long term stable placements	Q	↑	69.0%	68.0%	69.3%	51.4%	70.0%	Sept 2022	58.9%	70.0%		70.0%		70.0%	70.0%	Stat	71.0%	31-Mar-21
M932 (C) Percentage of Children Looked After that have a permanence plan within four months of becoming looked after	Q	↑			95.5%	100.0%	85.0%	Sept 2022	92.7%	85.0%		85.0%		85.0%	85.0%			

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
M933 (C) Percentage of Children Looked After with three or more placement moves in the last 12 months	Q	↓	11.0%	9.0%	10.6%	8.8%	10.0%	Sept 2022	10.1%	10.0%		10.0%		10.0%	10.0%	Stat	8.0%	31-Mar-21

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
Economy																		
M274 (C) Percentage of major planning applications determined in time	Q	↑	92.0%	91.0%	100.0%	100.0%	80.0%	Q2 22/23	87.5%	80.0%		80.0%		80.0%	80.0%	GM	92.0%	2022/23 Q1
M275 (C) Percentage of minor planning applications determined in time	Q	↑	87.0%	82.0%	89.2%	91.8%	80.0%	Q2 22/23	94.3%	80.0%		80.0%		80.0%	80.0%	GM	93.0%	2022/23 Q1
M310a (CM) Number of private sector enterprises	A		6,865	7,195		7,195	---	2022	7,140	---		---		---	---	GM	10,707	2022
M310b (CM) Number of business births (per 10,000 population)	A	↑	67.5			67.5	---	2020	67.5	---		---		---	---	GM	71.5	2020
M360 (C) Percentage of citizens on Council run Welfare to Work programmes progressing into employment	Q	↑			106%	119%	100%	Q2 22/23	90%	100%		100%		100%	100%			
M361 (COM) Unemployment rate in Oldham	M	↓	5.1%	9.9%	7.3%	6.7%	---	Sept 2022	6.5%	---		---		---	---	GM	4.9%	Sep 2022
M362 (COM) Youth Unemployment rate in Oldham	M	↓	8.0%	16.2%	9.8%	9.1%	---	Sept 2022	9.2%	---		---		---	---	GM	6.1%	Sep-22
M393 (C) Number of businesses supported through the GM programme	Q	↑	288		308	75	78	Q1 to Q2 22/23	151	156		234		312	312			
M408a (C) Total new homes completed	Q	↑	728	373	503	42	88	Q1 - Q2 22/23	139	176		264		352	352	Eng	650	2020/21
M409a (C) Percentage of completed homes that are affordable	Q	↑	23.2%	33.2%	35.0%	0.0%	25.0%	Q2 22/23	23.7%	25.0%		25.0%		25.0%	25.0%	GM	18.0%	2020/21
M410a (C) Number of new affordable homes that have been completed in Oldham	Q	↑	169	124	176	0	22	Q1 - Q2 22/23	33	44		66		88	88	GM	166	2020/21
M431 (C) Number of energy efficiency measures installed in Oldham households	Q	↑	4,419	130	133	89	20	Q1 - Q2 22/23	151	40		80		120	120			

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
M433 (C) Number of people supported through the Warm Homes Oldham scheme	Q	↑	2,089	2,617	4,270	1,626	600	Q1 - Q2 22/23	3,290	1,200		2,400		3,600	3,600			
M460 (COM) Percentage of households in fuel poverty	A	↓	15.2%	15.2%		14.4%	---	2020	14.4%	---		---		---	---	GM	14.6%	2020
M461 (COM) Median gross annual pay of employees by residence (resident base)	A	↑	£26,357	£26,357	£27,594	£28K	---	2021	£28K	---		---		---	---	GM	£29,140.	2021
M468 (CM) Percentage progress towards 2025 carbon neutrality target for Council Buildings and Street Lighting	A	↑			12.60%	18.40%	---	2022	18.40%	---		---		---	---			
M891 (C) Preventative maintenance: proportion of network resurfaced per £100k of allocated budget	Q	↑			100%	0%	0%	Q2 22/23	69%	40%		75%		100%	100%			
M892 (C) Highway maintenance: proportion of the network resurfaced per £100k of allocated budget	Q	↑			100%	0%	0%	Q2 22/23	40%	40%		75%		100%	100%			
S13 (C) Percentage of vacant properties in town centre	Q	↓			25%	22%	25%	Q2 22/23	22%	25%		25%		25%	25%			

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
Education, Skills & Early Years																		
M640 (C) Percentage of 16 to 17 year olds who are not in education, employment or training (NEET)	M	↓	3.3%		3.2%	3.9%	3.5%	Sept 2022	2.1%	3.5%		3.5%		3.5%	3.5%	Eng	5.0%	2021
M649 (C) Percentage take up of 2 year-old children benefitting from funded early education places	Q	↑	70.1%	64.1%	78.7%	78.7%	75.0%	2021/22 Summer Term	83.5%	75.0%		75.0%		75.0%	75.0%	Eng	62.0%	2020/21 Spring term
M702 (CM) Attendance rates in Oldham Primary Schools	Q	↑	95.5%	95.9%	94.5%	94.5%	---	2021/22 Spring term	93.5%	---		---		---	---	Eng	94.3%	2021/22 Autumn term
M703 (CM) Attendance rates in Oldham Secondary Schools	Q	↑	94.4%	93.9%	91.8%	91.8%	---	2021/22 Spring term	91.1%	---		---		---	---	Eng	91.8%	2021/22 Autumn term
M704 (CM) Percentage of Oldham Secondary schools that are judged as good or outstanding by Ofsted	M	↑	66.7%	66.7%	58.3%	58.3%	---	Sept 2022	58.3%	---		---		---	---	Eng	89.0%	Jun-22
M705 (CM) Percentage of Oldham primary schools that are judged as good or outstanding by Ofsted	M	↑	83.7%	83.7%	83.7%	83.7%	---	Sept 2022	84.9%	---		---		---	---	Eng	79.0%	Jun-22
M715 (C) Annual EHCP (SEND) statutory reviews completed within legal time frame	Q	↑	80.7%	97.5%	98.9%	99.3%	95.0%	Jan 22 to Sept 22	100.0%	95.0%		95.0%		95.0%	95.0%			
M716 (C) Timeliness of quality EHC plans: Percentage completed within 20 weeks over 12 months	M	↑	90.9%	89.1%	94.6%	100.0%	85.0%	Jan 22 to Sept 22	96.2%	85.0%		85.0%		85.0%	85.0%	Eng	58.0%	2020
M733 (C) Percentage of children receiving their 1-3 preference of school place for the September intake in Reception	A	↑	97.7%	97.5%	98.4%	98.4%	97.0%	Sept 2022 allocation	98.4%	97.0%		97.0%		97.0%	97.0%	Eng	98.4%	Sept 2022 Allocation

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
M734 (C) Percentage of children receiving their 1-3 preference of school place for the September intake in Year 7	A	↑	89.1%	89.3%	91.2%	91.2%	93.0%	Sept 2022 allocation	91.2%	93.0%		93.0%		93.0%	93.0%	Eng	95.8%	Sept 2022 Allocation
M743 (CM) Percentage 16 to 17 year olds who are known to the LA undertaking an apprenticeship	M		3.8%	3.4%	3.7%	4.0%	---	Sept 2022	1.4%	---		---		---	---	Eng	3.7%	2021

Environmental Services

M497 (CM) Total number of fly-tipping enforcement actions	Q		3,034	2,167	1,533	1,755	---	Q2 22/23	1,572	---		---		---	---	GM	2,351	2020/21
M498 (C) Street lighting - Percentage of issues resolved within target time	Q	↑	100%	100%	100%	100%	95%	Q2 22/23	100%	95%		95%		95%	95%			
M501 (C) Percentage of Household waste sent for Reuse, Recycling or Composting	M	↑	44.00%	42.20%	47.65%	50.26%	50.00%	Sep 22	45.67%	47.59%		43.50%		44.71%	45.80%			

Financial Services

S357 (C) Percentage of council tax in year collected of the total owed (cumulative)	M	↑	94.05%	93.29%	94.16%	28.47%	28.73%	Q1 - Q2 22/23	54.95%	54.88%		85.00%		94.50%	94.50%	GM	94.32%	2021/22
S368 (C) Percentage of national non domestic rates (NNDR) collected in year as a % of the total owed	M	↑	96.18%	90.48%	93.91%	29.48%	22.56%	Q1 - Q2 22/23	56.70%	48.73%		76.89%		94.00%	94.00%	GM	95.34%	2021/22
S370 (C) Average time taken to process Council Tax reduction (new claims and change events) CTR	M	↓	13 days	22 days	23 days	12 days	21 days	Sept 2022	11 days	21 days		21 days		21 days	21 days			

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
Procurement																		
M333a (C) Percentage Council spend in Oldham (12 month rolling)	Q	↑	51.55%	55.18%	55.00%	51.30%	55.00%	Oct 21 - Sept 22	49.10%	55.00%		55.00%		55.00%	55.00%			
Public Health, Heritage, Libraries and Arts																		
M62 (C) Total number of loans per quarter (physical and digital, books, magazines and newspapers)	Q	↑				104,169	80,000	Q2 22/23	118,010	80,000		80,000		80,000	320,000			
M63 (C) Number of visitors to Gallery Oldham	Q	↑			5,500	6,633	6,000	Q2 22/23	6,815	6,000		6,000		6,000	24,000			
M634 (CM) Number of adults in drug treatment services	M				1,187	1,217	---	Aug 2022	1,222	---		---		---	---			
M635 (CM) Number of adults in alcohol treatment services	M				445	473	---	Aug 2022	489	---		---		---	---			
M636 (C) Percentage who quit smoking at 4 weeks	Q	↑	46.0%	59.0%	55.5%	59.9%	50.0%	Q1 22/23	55.3%	50.0%		50.0%		50.0%	50.0%	Eng	59.0%	2019/20
M656 (C) Percentage of Health Visitor mandated reviews completed within timescale	Q	↑	88.6%	70.4%	82.5%	82.5%	88.0%	Q1 22/23	83.3%	88.0%		88.0%		88.0%	88.0%	Eng	82.0%	2019/20
M69 (C) Number of library visits per 1000 population. To library service points - not including web visits	Q	↑	5,183	153	1,505	2,080	1,650	Q2 22/23	2,389	1,850		2,150		2,441	2,441	GM	3,395	2019/20
Workforce & Organisational Development																		
S202 (C) Council Sickness Absence	Q	↓	11.3 days	7.8 days	11.4 days	2.9 days	2.4 days	Sept 2022	3.3 days	4.7 days		7.1 days		9.5 days	9.5 days			

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				
Youth, Leisure & Communities																		
M197 (C) Number of visits to OCL Leisure Centres per 1000 population	Q	↑			3,608	1,478	1,325	Q1 - Q2 22/23	2,947	2,650		3,975		5,300	5,300			
M217 (COM) Percentage of people who feel that the CSP are dealing with local community safety issues	Q	↑			42.0%	42.0%	---	Up to 30 Sept 2022	42.0%	---		---		---	---			
M218 (COM) Percentage of people who agree that people of different backgrounds get along in their area	Q	↑			67.0%	67.0%	---	Up to 30 Sept 2022	67.0%	---		---		---	---			
M222 (COM) Percentage of physically active adults (aged 19+)	A	↑	59.2%	59.2%	59.2%	59.2%	---	2020/21	59.6%	---		---		---	---	GM	61.9%	2020/21

Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Childrens Social Care

M619b (C) Percentage of Care Leavers aged 19-21 in Education, Employment or Training	Q	↑	32.0%	48.5%	57.0%	57.1%	60.0%	Sept 2022	51.6%	60.0%		60.0%		60.0%	60.0%	Stat	47.0%	31-Mar-21
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Accountable Lead (Nick Whitbread) Follow-up Action

It is acknowledged that there are more young people not in education, employment or training in this age group. This was a topic highlighted specifically at the last Corporate Parenting Panel. Oldham is 6th out of the 10 GM authorities in this performance area, indicating that there are challenges across the region. At 8%, the number of Oldham's young people attending Higher Education courses remains high. Young people tell us that the impact of the cost of living is making them feel unable to make steps to disrupt their incomes. The After Care Service has strong links with Job Centre Plus and an identified worker from Get Oldham Working is linked to the team, regularly spending time situated with the team. There are other projects progressing in order to address the number of young people NEET.

Director (Julie Daniels) Assurance

System development work is progressing to bring Positive Steps information into Mosaic to report effectively on this indicator. The EET steering group is driving the plan to improve employment, education and training outcomes for 19-21 year olds. The performance in this area is scrutinised through the corporate parenting panel

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Childrens Social Care

M619c (C) Percentage of Care Leavers aged 17-18 in Education, Employment or Training	Q	↑				63.0%	70.0%	Sept 2022	66.0%	70.0%		70.0%		70.0%	70.0%			
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Accountable Lead (Nick Whitbread) Follow-up Action

There are 74% of 17 year olds in EET and 59% of 18 year olds in EET. We know that post-Year 13 a lot of our young people have challenges with obtaining the next step of their EET journey, with wider opportunities not as available and / or skill or qualifications beyond reach for some. The Council has brought forward apprenticeship opportunities and events have been held with young people to showcase these. Having these opportunities readily available for young people has to continue. The vision for the service is for young people to experience a smooth transition from 17 to 18 as they leave care. Currently we know there are challenges being experienced in regards to housing availability which leads to some instability which in turn makes access to EET difficult for young people. Service development plans are in place to address all the issues highlighted above, including a refreshed working protocol with Housing and close link up with Get Oldham Working and Job Centre Plus.

Director (Julie Daniels) Assurance

The multi-agency EET steering group is driving the plan to improve employment, education and training outcomes for 17 and 18 year olds. The performance in this area has improved and is scrutinised through the corporate parenting panel.

Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Childrens Social Care

M664a (C) Percentage of referrals which are repeat referrals to Children's Social Care (in month)	Q	↓	24.0%	23.0%	18.2%	29.0%	23.0%	Sept 2022	26.2%	23.0%		23.0%		23.0%	23.0%	Stat	21.0%	31-Mar-21
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Accountable Lead (Leanne Cooper) Follow-up Action

The re-referral rate has improved since quarter 1 as caseloads have reduced through the investment of additional teams providing support to children, young people and families. The service has dip sampled some of these cases and the findings have been developed into an action plan which is being implemented. For all cases which are re-referred into the service, team managers review and share the themes within their own teams and at manager's meetings as part of learning circles and we anticipate performance will improve further.

Pressures/ Demand
Significant investment from the leadership team has contributed to reduced caseloads across the service. We continue to support partners in the early identification of early help and intervention, but recognise the impact of the pressures across our Early Help service and how this is contributing to some delay in allocation.

Director (Julie Daniels) Assurance

The re-referral rate reflects the demand pressure on early help and children in need services. Additional resources have been put in place to support practice quality and mitigate against the potential of re-referrals which is starting to impact on an improvement in performance.

Performance Measure Name	Data	Pol	Previous Years			2022/23										Benchmarking		
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Childrens Social Care

M727 (C) Average caseload per social worker	Q	↓	16.0		21.5	20.0	18.0	Sept 2022	19.1	18.0		18.0		18.0	18.0	Stat	18	31-Mar-20
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Accountable Lead (Sharon Moore) Follow-up Action

In Qtr 1 the caseload pressures were felt in the Assessment Service, this has resulted in an increase in Children in Need plans managed by Fieldwork Services delivering statutory social care intervention to support families in need of help and protection. This is impacting on the overall average caseload measure for social workers across children's social care. The service has been supported with investment to increase staffing capacity to bring caseloads down to a manageable level which will positively impact on this measure. Protected lower caseloads (less than 15) are allocated to newly qualified social workers in their Assessed and Supported Year in Employment (ASYE) and senior practitioners, social workers on a phased return to work or soon to be leaving.

Director (Julie Daniels) Assurance

Average caseloads have reduced. The service is recruiting additional teams to manage demand for children in need plans. We have a review process in place to monitor caseloads closely. Supervision and support is in place for staff.

Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23								Benchmarking				
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Childrens Social Care

M858 (C) Percentage of Agency Social Workers in Children's Social Care	Q	↓	14.0%		13.1%	16.2%	20.0%	Sept 2022	32.5%	20.0%		20.0%		20.0%	20.0%	Stat	15.0%	Q2 2020/21
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Accountable Lead (Sharon Moore) Follow-up Action	Director (Julie Daniels) Assurance
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The Service is working hard to recruit permanent social workers but is facing competition from neighbouring authorities who are also facing similar pressures. A cabinet paper is being put forward which proposes to increase the pay and reward to attract more applicants. We have also taken action to expand our recruitment of newly qualified social workers, apprentices and trainees which will have an impact on the number of agency social workers required in the medium to long term.

The service has launched the Social Work Academy as part of the Children's Social Care Workforce Strategy to recruit, develop and retain a knowledgeable, skilled and confident workforce, through a variety of routes into social care which will enable us to reduce our use of agency social workers. These initiatives will take time to embed and in the interim we will need to continue to use agency workers to safely manage demand and maintain manageable caseloads whilst we recruit to vacant posts.

Performance Measure Name	Data	Pol	Previous Years			2022/23								Benchmarking				
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Childrens Social Care

M929 (C) Percentage CLA in long term stable placements	Q	↑	69.0%	68.0%	69.3%	51.4%	70.0%	Sept 2022	58.9%	70.0%		70.0%		70.0%	70.0%	Stat	71.0%	31-Mar-21
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Accountable Lead (Nick Whitbread) Follow-up Action	Director (Julie Daniels) Assurance
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This is an improving measure as at the last quarter 51.4% was reported compared to 58.9% this quarter. There continues to be extensive measures taken by social work staff and fostering social workers to maintain placement stability. This was recognised by a recent QA report about the service. For this measure the importance is on focussing those children who have achieved a level of stability given the length of time already in their placements. We know that 127 children are long-term matched to their carers, however there remains a further 60 children who have been in their placement over one year – they are all being tracked for long-term match. There are a number of other strategies in train for improving placement stability including a multi-agency care planning process, specialist foster care support service and a wider edge of care offer.

The service has implemented a multi-agency care planning meeting to ensure consistency of planning, intervention and management oversight of long term stable placements.

Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23									Benchmarking			
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Customer, Digital, Technology & Transformation

M918 (C) Percentage of calls answered in total	Q	↑	89.59%	87.23%	84.36%	84.01%	89.00%	Q2 22/23	83.38%	89.00%		89.00%		89.00%	89.00%			
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Accountable Lead (Pam Siddall) Follow-up Action	Director (Dominic Whelan) Assurance
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Due to resourcing issues and Council Tax Energy rebate, the first half of 2022/23 performance has been under target. We are starting now to see an uptick in performance and recruitment is ongoing to bolster resources, however, it is unlikely that there is enough time to pull back performance for the year in the months remaining.	Work is ongoing to review the busiest service areas to identify improvements in processes. There is an improvement on Q2 last year (78.67%) and we continue to implement additional resources with ongoing recruitment. Additional demand in the helpline (included in the performance stats) will be helped by the recent CoL funding creating additional staff in this area. We will seek to improve performance in the next half year but the likelihood of achieving target at end of year (89%) is unlikely.
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Performance Measure Name	Data	Pol	Previous Years			2022/23									Benchmarking			
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Economy

M360 (C) Percentage of citizens on Council run Welfare to Work programmes progressing into employment	Q	↑			106%	119%	100%	Q2 22/23	90%	100%		100%		100%	100%			
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Accountable Lead (Jon Bloor) Follow-up Action	Director (Paul Clifford) Assurance
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Cumulative number of starts for JE:TS and Restart contracts to end of Sep 2022- 1,450 actual against target of 1,606. Work has been progressing with JCP to increase referrals onto the programmes following a slow start.	Good progress is being made towards the attainment of this target inclusive of collaboration with JCP in order to maximise referrals where applicable.
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Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23								Benchmarking				
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Economy																		
M408a (C) Total new homes completed	Q	↑	728	373	503	42	88	Q1 - Q2 22/23	139	176		264		352	352	Eng	650	2020/21

Accountable Lead (Elizabeth Dryden-Stuart) Follow-up Action										Director (Paul Clifford) Assurance							
<p>Actual and target are estimated based on two quarters of the annual estimated target (352). It is considered likely that this target will be achieved. Completions during the year can fluctuate between each quarter. Total new homes completed is expected to hit its annual target of 352 homes. Figures will be updated in future returns as completions data is collated.</p>										<p>Housing building completions do vary on a quarterly basis and consequently this does need to be reviewed at year end. It is worth noting that market conditions and developer/consumer confidence will have been negatively impacted over the last month based. Specifically inflation, cost of living challenges and rising interest rates could well see a slowdown in the housing market. This will need to be closely monitored at a local level.</p>							

Performance Measure Name	Data	Pol	Previous Years			2022/23								Benchmarking				
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Economy																		
M409a (C) Percentage of completed homes that are affordable	Q	↑	23.2%	33.2%	35.0%	0.0%	25.0%	Q2 22/23	23.7%	25.0%		25.0%		25.0%	25.0%	GM	18.0%	2020/21

Accountable Lead (Bryn Cooke) Follow-up Action										Director (Paul Clifford) Assurance							
<p>As with housing completions in general, it is not unusual for affordable completions to fluctuate between each quarter. Delivery tends to increase towards the end of the year with schemes aiming to complete before year end tied into funding streams. There are several affordable housing schemes which are expected to complete during 2022/23 including the County Court, Rochdale Road development for 42 apartments. The annual targets for M409 and M410 are still expected to be met.</p>										<p>Housing building completions do vary on a quarterly basis and consequently this does need to be reviewed at year end. It is worth noting that market conditions and developer/consumer confidence will have been negatively impacted over the last month based. Specifically inflation, cost of living challenges and rising interest rates could well see a slowdown in the housing market. This will need to be closely monitored at a local level.</p>							

Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23									Benchmarking			
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Economy

M410a (C) Number of new affordable homes that have been completed in Oldham	Q	↑	169	124	176	0	22	Q1 - Q2 22/23	33	44		66		88	88	GM	166	2020/21
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Accountable Lead (Bryn Cooke) Follow-up Action	Director (Paul Clifford) Assurance
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As with housing completions in general, it is not unusual for affordable completions to fluctuate between each quarter. Delivery tends to increase towards the end of the year with schemes aiming to complete before year end tied into funding streams. There are several affordable housing schemes which are expected to complete during 2022/23 including the County Court, Rochdale Road development for 42 apartments. The annual targets for M409 and M410 are still expected to be met.

Housing building completions do vary on a quarterly basis and consequently this does need to be reviewed at year end. It is worth noting that market conditions and developer/consumer confidence will have been negatively impacted over the last month based. Specifically inflation, cost of living challenges and rising interest rates could well see a slowdown in the housing market. This will need to be closely monitored at a local level.

Performance Measure Name	Data	Pol	Previous Years			2022/23									Benchmarking			
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Procurement

M333a (C) Percentage Council spend in Oldham (12 month rolling)	Q	↑	51.55%	55.18%	55.00%	51.30%	55.00%	Oct 21 - Sept 22	49.10%	55.00%		55.00%		55.00%	55.00%			
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Accountable Lead (Steve Boyd) Follow-up Action	Director (Sayyed Osman) Assurance
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Analysis of data to determine the recent drop in percentage of local spend on-going

The drop in percentage have been from the loss of Core Work (due to Unity being brought back under Oldham Council ownership). This has seen a drop of approx £1M monthly of recorded local spend due to this and a reduced 12 month rolling average. The other marked decrease is the change in payments to Bridgewater since April 2022 from the change of contract for this supplier. The overall weighted monetary spend has increased from an average of £9M monthly to £12m monthly spend

Red Performance Measures

Performance Measure Name	Data	Pol	Previous Years			2022/23								Benchmarking				
			2019/20	2020/21	2021/22	Q1 (Jun 22)		Q2 (Sep 22)			Q3 (Dec 22)		Q4 (Mar 23)		EOY Target	Type	Bench mark	Period
						Q1 Actual	Q1 Target	Period for Q2 Actual	Q2 Actual	Q2 Target	Q3 Actual	Q3 Target	Actual	Target				

Public Health, Heritage, Libraries and Arts

M656 (C) Percentage of Health Visitor mandated reviews completed within timescale	Q	↑	88.6%	70.4%	82.5%	82.5%	88.0%	Q1 22/23	83.3%	88.0%		88.0%		88.0%	88.0%	Eng	82.0%	2019/20
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Accountable Lead (Rebecca Fletcher) Follow-up Action	Director (Katrina Stephens) Assurance
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We will continue to work with the NCA via our S75 governance routes to ensure that all children receive their mandated contacts. A focus will be on exploring the timeliness issue and what wider support could be put in place to address this.

Although behind target, we are starting to see steady improvement in performance (up from 82.5% in the previous quarter), and local performance is above the national average. Completion of visits overall is high, but timeliness of visits, particularly the new birth visit, impacts on performance against this measure. There are workforce challenges in the service (and nationally) but redesign and improvement work is underway with the service, overseen by the 0-19 Governance Board.

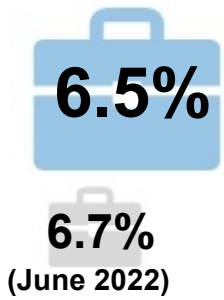
Risks

12 - 16	High	<i>High level risks are monitored via the Strategic Risk Register and are reported via the Audit Committee</i>
6 - 9	Moderate	
3 - 4	Low	
1 - 2	Very Low	

Quarter 2					
LIKELIHOOD	(4) Very Likely	0	0	0	0
	(3) Likely	2	17	8	2
	(2) Unlikely	23	52	10	3
	(1) Remote	13	5	2	0
		Minor (1)	Significant (2)	Serious (3)	Major (4)
137 Risks 8 risks have been closed		IMPACT			

Linked to Action	Risk Name	Risk Category	Implication	Mitigation	Revised		
					Impact	Likely	Rating
DL004 (DX111) To provide additional proactive expert legal resource to support the increasing demands of the client service in relation to Adult Social Care	RL004a (RX111a) Unable to provide legal support which could result in increase in claims to the council, safeguarding issues and potentially serious injury and death	Legal / Regulatory	Cost and reputational implication to the council should we receive Judicial claims, litigation, fines.	The report has been approved and budget has been allocated. Recruitment is to be started shortly.	4	3	12
DL005 (DX112) Consider the implications of Brexit on Family Law and continue to try to anticipate all issues before they arise and reviewing all current policies and protocols as appropriate	RL005a (RX112a) Insufficient capacity to provide timely legal advice can lead to safeguarding issues and potentially serious injury/death	Legal / Regulatory	Services acting on incorrect information resulting in non-compliance to legislation and failing to meet our statutory obligations and duties.	This work is ongoing as the case law changes to reflect the new jurisdictional issues post Brexit. The team has also concluded all settled status applications where appropriate, and support was required.	4	3	12

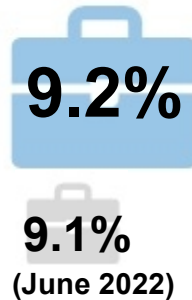
Oldham Profile



Unemployment rate in Oldham (Sept 2022)



Youth Unemployment rate in Oldham (Sept 2022)



Median gross annual pay of employees by residence - resident base (2021)

£26,357
(2020)

Addresses with Superfast broadband availability (2020)



Addresses with Superfast broadband availability (2020)



Better jobs and dynamic businesses

Households in fuel poverty (2020)

14.4%

Households in fuel poverty (2019)

14.4%

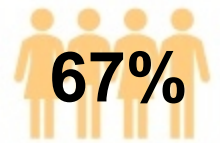
Quality homes for everyone

Health, safe and well supported residents

People feel that the CSP are dealing with local community safety issues (Up to 30 Sept 2022)



People agree that people of different backgrounds get along in their area (Up to 30 Sept 2022)

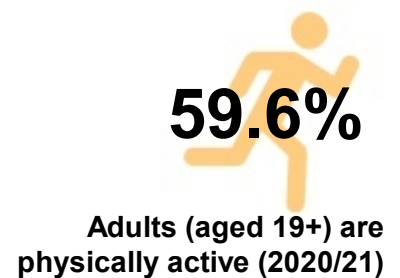
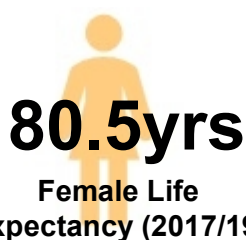
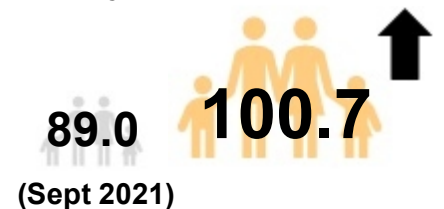


Female Healthy Life Expectancy at birth (2018-20 PHOF (Overarching Indicators - Area Profiles))



Male Healthy Life Expectancy at birth (2018-20 PHOF (Overarching Indicators - Area Profiles))

Rate of children (per 10,000) looked after aged under 18 years (Sept 2022)



SICKNESS (year to date)



average days lost to sickness

same period previous year



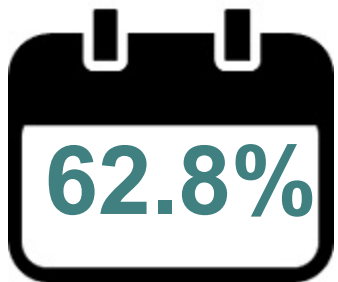
current trend



top 3 reasons

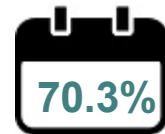
The top 3 reasons for absence are (days lost per FTE): Mental Health inc. Stress, Musculo-Skeletal, Cancer related

LONG TERM SICKNESS (year to date)



of days lost are due to long-term sickness

same period previous year



current trend



Long Term Absence is any absence longer than 20 working days in duration.

TOP REASONS FOR LEAVING (year to date)

Resignation **348**

73 Retirement

25 TUPE

17 Dismissal

9 Redundancy

year end 2021/22

Resignation	217
TUPE Transfer	68
Retirement	55
End of Fixed Term Contract	24
Redundancy	8

SICKNESS TOP 3 DIVISIONS (year to date)

1 Adult Social Care

1

5.47 days per FTE

2 Public Health, Libraries and Heritage & Arts

2

4.38 days per FTE

3 Environmental Management

3

4.34 days per FTE

Average days FTE per employee is calculated by total sick days in the service since the start of the year divided by total number of FTE. Smaller service's figures may be more disproportionately affected by individual instance of long terms absence

TURNOVER (year to date)

12.5%



Staff turnover

same period previous year

13.5%

current trend



TURNOVER (rolling 12 months)

87.9%

of people still in post after 12 months



same period previous year

100.0%

current trend





Report to Performance Overview and Scrutiny Committee

Revenue Monitor and Capital Investment Programme 2022/23 Quarter 2 – September 2022

Portfolio Holder: Cllr Abdul Jabbar MBE, Deputy Leader and Cabinet Member for Finance and Low Carbon

Officer Contact: Anne Ryans, Director of Finance

Report Author: Andy Cooper, Senior Finance Manager
Ext. 4925

15 December 2022

Purpose of Report

The report provides the Performance Overview and Scrutiny Committee with the opportunity to review the second budget monitoring report for the financial year 2022/23. It is therefore able to consider the key information relating to the forecast revenue budget position and the financial position of the capital programme at 30 September 2022 (Quarter 2), together with the revised capital programme covering the period 2022/23 to 2026/27. The report (Attachment 1) has been issued with the agenda papers for the meeting of Cabinet on 12 December 2022.

Executive Summary

The Performance Overview and Scrutiny Committee is presented with the report: Revenue Monitor and Capital Investment Programme 2022/23 Quarter 2 – September 2022 (Attachment 1), enabling the Select Committee to review the financial position of the Council. The report was also included within the agenda papers for the 12 December 2022 Cabinet meeting.

The report presents the current forecast revenue outturn position for 2022/23 at Quarter 2 together with the forecast outturn for the Dedicated Schools Grant (DSG), Housing Revenue Account (HRA) and Collection Fund. The report also outlines the most up to date capital spending forecasts for 2022/23 to 2026/27 for approved schemes.

There remains in 2022/23 a high degree of estimation with regard to the lasting impact of COVID-19 and also with the emerging cost pressures in relation to utilities and fuel, the impact of cost of living pressures and also interest rates. The forecasting of the likely impact of all these factors on the Council's budget is based on both the actual expenditure and the income loss recorded to date but also relies on a series of assumptions which are subject to change in line with national economic/policy developments as well as local issues. Future reports will advise of the progress of mitigating factors and management actions to control and reduce the forecast deficit.

Recommendation

That the Performance Overview and Scrutiny Committee considers the financial position of the Council as presented in the attached report.

Attachment 1

Report to Cabinet



Revenue Monitor and Capital Investment Programme 2022/23

Quarter 2 – September 2022

Portfolio Holder: Councillor Abdul Jabbar MBE, Deputy Leader and Cabinet Member for Finance & Low Carbon

Officer Contact: Anne Ryans, Director of Finance

Report Author: Anne Ryans, Director of Finance
Ext. 4902

12 December 2022

Reason for Decision

The report provides Cabinet with an update on the Council's 2022/23 forecast revenue budget position at Annex 1 and the financial position of the capital programme as at 30 September 2022 (Quarter 2) together with the revised capital programme 2022/23 to 2026/27, as outlined in section two of the report at Annex 2.

Executive Summary

Revenue Position

The forecast outturn position for 2022/23 is a projected deficit variance of £4.452m after allowing for approved and pending transfers to and from reserves. An operational deficit of £6.172m reduces by £1.720m with the anticipated effect of management actions and strengthened restrictions in relation to expenditure and recruitment. Clearly it is recognised that this remains a challenging position and every effort will be made to reduce the overall variance before the year end.

The position includes additional costs and pressures that have been identified by the Authority in this financial year as a result of the lasting impact of the COVID-19 pandemic. There are currently two areas which continue to endure significant pressures attributed to the on-going impact of the pandemic; Community Health and Adult Social Care is reporting an adverse variance of £7.028m and Children's Social Care is recording £3.961m. These pressures are being offset against a corporate provision of £12.000m COVID-19 Legacy funding which was set aside during the 2022/23 budget setting process specifically to mitigate the on-going costs of the pandemic.

At Quarter 2, the £12.000m provision appears to be sufficient to finance the COVID-19 related expenditure with a residual balance of £1.011m which is being used to reduce the operational pressure. This will be monitored for the remainder of the financial year with action taken to address variances and take mitigating action as detailed in the report.

An update on the major issues driving the projections is detailed within Annex 1, Section 2.

The financial position at Quarter 2 is a £1.381m reduction in the adverse position reported at Quarter 1 and now, for the first time, forecasts the impact of, as previously reported, the management actions that have been strengthened across all service areas to review and challenge planned expenditure, control recruitment and to maximise income. It is therefore anticipated that by the year end, the outturn deficit position should be reduced and that this should start to be demonstrated in the update reports which are to be presented to Cabinet at months 8 and 9.

Information on the Quarter 1 position of the Dedicated Schools Grant (DSG), Housing Revenue Account (HRA) and Collection Fund is also outlined in the report.

Against a generally improving position, the DSG is now forecasting an in-year surplus of £3.215m (£2.790m at quarter 1), which has reversed the deficit brought forward leaving a forecast year end surplus of £0.442m. Action will be taken with the aim of mitigating cost pressures and delivering and maintaining a surplus position. To assist, Oldham has been invited by the Government to take part in the Delivering Better Value in SEND (Special Educational Needs and Disabilities) Programme which will provide dedicated support for the SEND Review reforms to 55 Local Authorities with historical DSG deficit issues with the aim of putting the DSG of participating Authorities on a more financially sustainable footing

There are currently no significant issues of concern in relation to the HRA.

The Collection Fund is forecasting an in-year surplus of £1.370m which in turn contributes to an estimated surplus of £5.489m being carried forward into 2023/24. The Collection Fund has been particularly volatile largely as a result of COVID-19, whilst currently in surplus the position will continue to be closely monitored throughout the year as any surplus or deficit at the end of the financial year will have a direct budgetary impact in 2023/24.

Capital Position

The report outlines the most up to date capital spending position for 2022/23 to 2026/27 for approved schemes. The revised capital programme budget for 2022/23, including the outcome of the Annual Review is £68.318m at the close of Quarter 2, a net decrease of £31.930m from the original budget of £100.248m. Actual expenditure to 30 September 2022 was £18.842m (27.58% of the forecast outturn).

Without doubt the forecast position will continue to change throughout the year with additional re-profiling into future years.

Recommendations

That Cabinet approves the:

1. Forecast revenue outturn for 2022/23 at Quarter 2 being a £4.452m adverse variance having regard to the action being taken to manage expenditure
2. Forecast positions for the Dedicated Schools Grant, Housing Revenue Account and Collection Fund
3. Revised capital programme for 2022/23 and the forecast for the financial years to 2026/27 as at Quarter 2.

Revenue Monitor and Capital Investment Programme 2022/23 Quarter 2 – September 2022**1 Background**

- 1.1 The Authority's 2022/23 revenue budget and capital programme was approved by Council on 2 March 2022. Under established budget procedures, all services are required to monitor and review their approved revenue and capital budgets during the financial year. This is reported to Cabinet on a quarterly basis with an additional report at month 8 which is used to inform the budget setting process for the following financial year.
- 1.2 As part of the budget monitoring process, the forecast year-end position for revenue and capital has been prepared by all services as follows:
- a) The revenue forecast is based on a comparison of profiled budgets to the actual position as at the end of Quarter 2 together with known commitments, issues and planned management actions
 - b) The capital programme forecast has been based on notified revisions to the approved 2022/23 position including the final 2021/22 outturn, new grant notifications and an initial rephasing of the approved capital programme including an assessment of the impact of COVID-19. It also incorporates the recommendations of the recently completed Annual Review.
- 1.3 As the year progresses the outturn projections will reflect the evolving position of management actions put in place to mitigate in-year pressures, new developments and changes in the profile of planned expenditure and of course any additional support that the Government may provide.
- 1.4 It should be noted that the financial reporting structure of the Council has been revised for 2022/23 and both the revenue and capital positions are presented in the revised structure, which has again been changed slightly between Quarters 1 and 2. Details of the most recent changes are provided in section 1.5 of Annex 1.

2. Current position

- 2.1 The forecast revenue outturn for 2022/23 is an adverse variance of £4.452m compared to £5.833m at Quarter 1. Further details of the current revenue budget position and a full description of the forecast can be found in Annex 1. The pressures within Community Health and Adult Social Care and Children's Services relating to COVID-19 total £10.989m and are to be funded from the £12.000m COVID-19 Legacy funding which is held corporately. In addition to the COVID-19 related pressure, there is also a 'business as usual' overspend of £7.183m which reduces to £6.172m with the offset of the £1.011m unallocated COVID-19 Legacy funding. The most notable areas of forecast, operational overspending are Community Health and Adult Social Services, Children's Services and Place and Economic Growth. The pressure reduces by a further £1.720m with the anticipated impact of strengthened expenditure and recruitment restrictions and the full year effect of management actions to deliver a deficit year end variance of £4.452m.
- 2.2 The total Directorate variances amount to a pressure of £18.172m before the application of the £12.000m COVID-19 Legacy funding as detailed in Annex 1 at Tables 1 and 2. As advised above, this consists of a an operational overspend of £6.172m. This is comprised of Community Health and Adult Social Care reporting a pressure of £8.043m (£7.028m COVID related) and Children's Services reporting an adverse variance of £11.297m (£3.961m COVID related). There is a further adverse business as usual variance of £2.717m within Place and Economic Growth. There are favourable variances of £0.339m within Public

Health, £0.299m within Communities and £0.339m in Corporate Services. Capital, Treasury and Technical Accounting is reporting a favourable, operational variance of £2.908m.

- 2.3 It should be noted that one of the approved 2022/23 Budget Reductions within Children's Services with a value of £0.500m is classified 'Red' and forecast not to be delivered. In addition, there are a further five Budget Reductions, across a range of Divisions, with a combined value of £3.353m rated 'Amber/Red - off track and will only deliver part of the saving' and which are currently reporting to have achieved £0.987m at the half-way point of the financial year.
- 2.4 However, taking an approach to allocating the COVID-19 Legacy funding against the COVID-19 related costs incurred and using the information in Tables 1 and 2 of Annex 1, the table below shows the net impact across all Directorate areas, essentially negating the COVID variance in Community Health and Adult Social Care and Children's Services, leaving a funding balance of £1.011m which reduces the business as usual pressure from £7.183m to £6.172m.
- 2.5 Management action has been strengthened with regard to reviewing expenditure and also recruitment to vacant posts and this is expected to reduce the overall outturn position by a further £1.720m to an adverse variance of £4.452m as shown in the table below.

Portfolio Area	COVID-19 Cost included in Forecasts £000	Apportion COVID-19 Legacy Funding £000	Business as Usual Pressure £000	Total Net Pressure Quarter 2 £000	Total Net Pressure Quarter 1 £000
Community Health and Adult Social Care	7,028	(7,028)	1,015	1,015	8,851
Children's Services	3,961	(3,961)	7,336	7,336	7,980
Public Health	-	-	(339)	(339)	(10)
Communities	-	-	(299)	(299)	(275)
People and Economic Growth	-	-	2,717	2,717	2,755
Corporate Services	-	-	(339)	(339)	(94)
Capital, Treasury and Technical Accounting	-	-	(2,909)	(2,909)	(1,374)
Unallocated COVID-19 Funding		(1,011)		(1,011)	(12,000)
Forecast Variance before Management Action	10,989	(12,000)	7,183	6,172	5,833
Impact of Management Actions/ Spending Restrictions				(1,720)	
Total	10,989	(12,000)	7,183	4,452	5,833

- 2.6 There remains in 2022/23 a high degree of estimation with regard to the lasting impact of COVID-19 and also with the emerging cost pressures in relation to utilities and fuel, the impact of cost of living pressures on pay awards and also interest rates. The forecasting of the likely impact of all these factors on the Council's budget is based on both the actual expenditure and the income position recorded to date but also relies on a series of assumptions. These assumptions are constantly being updated in the light of national and indeed international influences. Future reports will advise of the progress of mitigating factors and management actions to control and reduce the forecast deficit.
- 2.7 As this financial monitoring report reflects the financial position at Quarter 2, it can be regarded as an indication of the year end position. Every effort will be made to reduce the forecast variance by the year end as it will have an impact on the 2023/24 budget setting process, together with the projected budget gap for the next year.
- 2.8 The original approved capital programme for 2022/23 totalled £100.248m. The revised capital programme as at Quarter 2 taking account of approved carry forwards, approved new funding, new schemes and variations and proposed variations/ re-phasing gives projected revised expenditure of £68.138m. Actual expenditure at Quarter 2 was £18.842m (27.58%

of the forecast outturn). Further details of expenditure and schemes within the capital programme can be found in Annex 2.

2.9 The Annual Review of the capital programme has been completed and is incorporated in the month 6 forecast position. As a result, £10.313m of expenditure has been reprofiled from 2022/23, accounting for the majority of the £10.378m reduction in expenditure between Quarters 1 and 2.

3 Options/Alternatives

3.1 The options that Cabinet might consider in relation to the contents of this report are;

- a) to approve the forecast revenue and capital positions presented in the report including proposed changes
- b) to approve some of the forecasts and changes included in the report
- c) not to approve any of the forecasts and changes included in the report

4 Preferred Option

4.1 The preferred option is that Cabinet approves all forecasts and changes within this report; option (a) at 3.1.

5 Consultation

5.1 Consultation with the services within the Council and the Director of Finance.

6 Financial Implications

6.1 The full financial implications are detailed in the report.

7 Legal Services Comments

7.1 There are no legal issues at this time.

8 Co-operative Agenda

8.1 Improving the quality and timeliness of the financial information available to citizens of Oldham supports the co-operative ethos of the Council.

8.2 The revenue budget and capital strategy/ programme have been prepared so that they embrace the Council's co-operative agenda with resources being directed towards projects that enhance the aims, objectives and co-operative ethos of the Council. Ongoing budget monitoring is key to ensuring this objective is met.

9 Human Resources Comments

9.1 There are no Human Resource implications.

10 Risk Assessments

10.1 The risk is that the proposed management actions are not achieved in full. Should this be the case then alternatives will be sought and implemented.

11 IT Implications

11.1 There are no IT implications.

12 Property Implications

12.1 There are no Property implications.

13 Procurement Implications

13.1 There are no Procurement implications.

14 Environmental and Health & Safety Implications

14.1 There are no Environmental and Health and Safety implications.

15 Equality, Community Cohesion and Crime Implications

15.1 There are no Equality, Community Cohesion and Crime implications.

16 Implications for Children and Young People

16.1 There are no direct implications for Children and Young People

17 Equality Impact Assessment Completed

17.1 Not Applicable.

18 Key Decision

18.1 Yes

19 Key Decision Reference

19.1 FLC-15-22

20 Background Papers

20.1 The following is a list of background papers on which this report is based in accordance with the requirements of Section 100(1) of the Local Government Act 1972. It does not include documents which would disclose exempt or confidential information as defined by the Act:

File Ref: Revenue Background Papers are contained in Annex 1 including Appendices 1, 2 and 3

Officer Name: Andy Cooper

Contact : 0161 770 4925 (andy.cooper@oldham.gov.uk)

File Ref: Capital Background Papers are contained in Annex 2 including Appendices A to I

Officer Name: Lee Walsh

Contact No: 0161 770 6608 (lee.walsh@oldham.gov.uk)

21 **Appendices**

Annex 1 Revenue Budget Monitoring Report 2022/23 Quarter 2 - September 2022

Appendix 1 Financing of the 2022/23 Revenue Budget at Quarter 2
Appendix 2 Analysis of Grants
Appendix 3 Summary of 2022/23 Budget Reductions and Deliverability

Annex 2 Capital Investment Programme Report 2022/23 Quarter 2 – September 2022

Appendix A SUMMARY – Quarter 2 - Community Health & Adult Social Care
Appendix B SUMMARY – Quarter 2 - Children’s Services
Appendix C SUMMARY – Quarter 2 - Communities
Appendix D SUMMARY – Quarter 2 - Place and Economic Growth
Appendix E SUMMARY – Quarter 2 - Housing Revenue Account (HRA)
Appendix F SUMMARY – Quarter 2 – Corporate/ Information Technology
Appendix G SUMMARY – Quarter 2 - Capital, Treasury and Technical Accounting
Appendix H SUMMARY – Quarter 2 - Funds for Emerging Priorities
Appendix I SUMMARY – Quarter 2 - Proposed Variations

REVENUE BUDGET MONITORING REPORT 2022/23**Quarter 2 September 2022****1 Background**

- 1.1 The Authority's 2022/23 revenue budget was approved by Council on 2 March 2022 at a sum of £260.686m incorporating:
- £5.467m of Budget Reductions initially approved for 2022/23 at the Budget Council of 4 March 2021.
 - £6.268m of recurrent Budget Reductions approved within the 2022/23 Budget.
 - £24.971m use of corporate and specific reserves, subsequently adjusted to £20.686m when the 2021/22 final accounts were prepared, as outlined in section 2.3(b). In addition, there is an offsetting transfer to reserves of £1.710m relating to the 100% Retained Business Rates piloting arrangements.
 - £2.500m of capital receipts in line with the flexibilities agreed by Secretary of State for Levelling Up, Housing and Communities.
- 1.2 Under established budget procedures all services are required to monitor and review their approved budgets during the financial year. As part of this process, a forecast of the year-end position has been prepared by all services. The forecast is based on a comparison of profiled budgets to the actual position as at the end of Quarter 2 together with known commitments, issues and planned management actions. The forecasts include the latest estimates in relation to expenditure arising as a result of the lasting impact of COVID-19.
- 1.3 The Government is not providing any additional funding to address the impact of COVID-19 in 2022/23. As a result, Authorities are no longer required to report the impact of COVID-19 to the Department for Levelling Up, Housing and Communities (DLUHC). Although there is no additional Government funding available, the Council, mindful of the legacy of the pandemic and its continued impact on Council services, approved a sum of £12.000m within its budget for 2022/23 to compensate for the cessation of Government funding and the continued financial impact of COVID-19.
- 1.4 As in the previous two financial years, services are analysing costs and variances between 'business as usual' and COVID-19 and the £12.000m funding will be retained centrally and applied as a corporate adjustment.
- 1.5 Since the Quarter 1 position was reported, there has been a further change to the financial reporting structure. Heritage, Libraries and Arts has been transferred into Public Health, thus leaving only Youth, Leisure and Communities remaining within the Communities Directorate.
- 1.6 It is also important to note that the budget incorporates the impact of the direct provision by the Council of those services that were provided during 2021/22 by the Unity Partnership Limited (UPL), following the transfer of staff from UPL to the Council with

effect from 1 April 2022. This, together with the structural re-alignment means that to varying degrees comparisons with the prior year at a Portfolio level are not particularly meaningful.

2 Current Position

2.1 The current net revenue budget of £265.138m represents a net increase of £4.452m against the originally approved budget of £260.686m and an increase of £3.884m since the funding position of £261.254m reported at quarter 1 which is due to:

- The receipt of £0.102m of un-ringfenced grants; Rough Sleeping Drug and Alcohol Treatment Grant of £0.094m and Temporary Pavement Licencing New Burden Grant of £0.008m, and
- The increase in the utilisation of capital grants of £3.782m reflecting the reporting arrangements when preparing the Statement of Accounts.

A full funding analysis of the net revenue budget is shown at Appendix 1.

2.2 The current position for 2022/23 at Quarter 1 is a projected adverse variance of £4.452m, A forecast of the year-end position has been prepared by all services. The table below shows the year-end forecast position against budget for each Directorate, including the additional costs anticipated as a result of the lasting impact of the pandemic and also the anticipated impact of management actions and strengthened spending and recruitment restrictions.

Table 1 - Summary Forecast Revenue Outturn.

	Budget	Forecast	In Year Net Use of Reserves	Variance Quarter 2	Variance Quarter 1
	£000	£000	£000	£000	£000
Community Health and Adult Social Care	67,232	76,970	(1,695)	8,043	8,851
Children's Services	50,879	64,362	(2,186)	11,297	7,980
Public Health	24,299	27,009	(3,049)	(339)	(10)
Communities	6,534	6,911	(676)	(299)	(275)
Place and Economic Growth	54,810	59,112	(1,585)	2,717	2,755
Corporate Services	26,264	27,065	(1,140)	(339)	(94)
Capital, Treasury and Technical Accounting	23,120	20,212		(2,908)	(1,374)
COVID-19 Legacy Funding	12,000			(12,000)	(12,000)
NET OPERATIONAL EXPENDITURE	265,138	281,641	(10,331)	6,172	5,833
Management Actions/ Spending Restrictions		(1,720)		(1,720)	
NET EXPENDITURE	265,138	279,921	(10,331)	4,452	5,833
FINANCED BY:					
Collection Fund Deficit	8,807	8,807			
Use of Reserves to offset Collection Fund Deficit	(8,807)	(8,807)			
General Use of Reserves	(11,879)	(11,879)			
Transfer to Earmarked Reserves - Business Rates Retention Pilot Gain	1,710	1,710			
Other Financing	(254,969)	(254,969)			
TOTAL FINANCING	(265,138)	(265,138)			
NET FORECAST VARIANCE	-	14,783	(10,331)	4,452	5,833

2.3 The forecast outturn to the end of the year, after a predicted and proposed (net) in-year transfer from reserves totalling £10.331m is an adverse operational variance of £6.172m, this reduces to a forecast pressure of £4.452m with the anticipated outcome of increased management actions and strengthened spending and recruitment restrictions. Section 8 provides more detail about the approved and planned use of reserves at Quarter 2. However, key financing issues to note are:

- a) As advised during the 2022/23 budget setting process, there is a movement from reserves of the Section 31 Grant Funding (£8.807m) for Business Rate Relief compensation which was received in 2021/22 and is being used to support the 2022/23 budget.
- b) It should be noted that the 2022/23 budget report assumed that the technical adjustment relating to Section 31 Grant Funding would be £13.092m. This has been revised as the Business Rate Relief adjustment was finalised when preparing the 2021/22 accounts and changed from £8.888m to £8.807m. Guidance received from the Chartered Institute of Public Finance and Accountancy after the 2022/23 Revenue Budget was set advised that the technical adjustment for the COVID-19 Additional Relief Fund (CARF) of £4.204m was not required. Hence the final technical adjustment after the revision was £8.807m

2.4 There are significant variances contained within the projected net overspend. As previously mentioned, the position includes a forecast of all the additional pressures being incurred by the Authority as part of the lasting impact of the COVID-19 pandemic. During the 2022/23 budget setting process, £12.000m was set aside and retained as a corporate provision to be utilised to mitigate the legacy costs of the pandemic. There are currently two areas which are enduring significant pressures attributed to the after-effects of the pandemic; Community Health and Adult Social Care reporting £7.028m and Children's Services reporting £3.961m. These pressures when offset against the £12.000m leave a balance of £1.011m in the corporate provision, which is being applied to support the business as usual pressure.

Table 2 below analyses the variance between 'business as usual' and COVID-19.

Table 2 - Analysis of Variances

	COVID 19 Costs included in forecasts £000	Business as Usual £000	Variance Quarter 2 £000
Community Health and Adult Social Care	7,028	1,015	8,043
Children's Services	3,961	7,336	11,297
Public Health		(339)	(339)
Communities		(299)	(299)
Place and Economic Growth		2,717	2,717
Corporate Services		(339)	(339)
Capital Treasury and Technical Accounting		(2,908)	(2,908)
COVID-19 Legacy Funding	(10,989)	(1,011)	(12,000)
Management Actions/ Spending Restrictions		(1,720)	(1,720)
Total	-	4,452	4,452

2.5 Community Health and Adult Social Care (CHASC) is reporting a net adverse variance of £8.043m, after a £1.695m use of reserves. The adverse variance comprises £7.028m of COVID-19 related expenditure, in the main due to the demand for care packages linked to hospital discharges. The residual adverse variance of £1.015m relates to 'business as usual' activities.

2.6 Children's Services is forecasting a net adverse variance of £11.297m, after a £2.186m use of reserves. The main pressure is within Children's Social Care (CSC) which is showing an overspend of £11.252m. The adverse variance within CSC attributes £3.961m to COVID-19, in the main due to an increased demand for social care placements both throughout and following the pandemic. Parallel to this, additional costs are being incurred in the use of supernumerary agency workers to reflect the lasting increase in demand for services and the impact on case numbers. The residual CSC adverse variance of £7.291m relates to operational pressures across the Division, again driven by placement and staffing pressures. Education, Skills and Early Years is reporting an overspend of £0.073m and Preventative Services is showing an underspend of £0.028m; a combined business as usual overspend of £0.045m.

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- 2.7 Public Health is forecasting an operational underspend of £0.339m after a net £3.049m use of reserves primarily related to the use of the Contain Outbreak Management Fund grant which was brought forward from 2021/22.
- 2.8 Communities, now comprising solely of the Youth, Leisure and Communities Division is showing an underspend of £0.299m after utilising £0.676m of reserves.
- 2.9 Place and Economic Growth Portfolio is forecasting an overspend of £2.717m net of a £1.585m use of reserves, in the main due uncertainty in realising Budget Reductions. None of the adverse variances have been attributed to the lasting impact of COVID-19 and is therefore being wholly classed as an operational pressure.
- 2.10 The Corporate Services Directorate is forecast to underspend by £0.339m, all of which relates to 'Business as Usual' and is after a £1.140m use of reserves. There are pressures totalling £0.286m; HR and Organisational Development (£0.050m), Commissioning and Procurement (£0.075m), Customer, Digital and Transformation (£0.111m) and Communications and Research (£0.050m). The pressures are offset by favourable variances totalling £0.625m relating to; Finance (£0.453m), Chief Executive, Management and Executive Office (£0.028m), Legal Services (£0.032m) and Strategy and Performance (£0.112m).
- 2.11 Capital, Treasury and Technical Accounting is showing a favourable variance of £2.908m, all of which relates to 'business as usual'
- 2.12 A more detailed analysis of the financial performance, the major variances and contributing factors can be found by Directorate in Section 3.
- 2.13 The approved budget for 2022/23 included centrally held resources to fund the final pay award (£1.500m), general inflationary pressures (£0.942m) and the escalating cost of energy (£1.500m). Reserves have also been set aside to fund any additional pressures above these sums. The approved budgetary funding is being utilised as follows:
- Funding for the **pay award** of £1.500m was retained centrally and is fully committed following confirmation of the final pay award. There is a dedicated reserve that, together with the balance of the inflationary pressures budget (referred to below), will be used to fund the impact of the pay award. Centrally held resources are being reallocated to service budgets to reflect the costs arising from the pay award.
 - The funding for **inflationary pressures** has been allocated directly to services where appropriate leaving a balance which, as advised above, is being used to fund the full impact of pay awards in service budgets. The £0.942m budget is forecast as being fully spent.
 - The funding for **energy pressures** has been fully utilised and allocated to the People and Economic Growth Portfolio. Once again there is a dedicated reserve that is currently sufficient to deal with any shortfall.
- 2.14 It is important to note that one 2022/23 approved Budget Reduction totalling £0.500m within Children's Services is currently forecast not to be achieved and is therefore rated 'Red - off track and will not deliver', further details are provided in section 3.2.13. The £0.500m is contributing to the adverse variance for the Portfolio.
- 2.15 In addition, there are a further five Budget Reductions, across a range of Divisions, with a combined value of £3.353m rated 'Amber/Red - off track and will only deliver part of the
-

saving' and which are reporting to have achieved £0.987m to quarter 2 of the financial year. These will continue be monitored throughout the year to maximise deliverability. A further two Budget Reductions with a combined value of £1.500m are rated 'Amber – off track but measures in place to recover the position'. These Budget Reductions will need to be closely monitored to ensure they do not become unachievable. A schedule and assessment of all the 2022/23 Budget Reductions is attached as Appendix 3.

- 2.16 In view of the projected adverse variance, previous reports have advised of measures that have been initiated to address the overspending, namely:
- management actions across all service areas to review and challenge planned expenditure and to maximise income,
 - processes to monitor the recruitment of staff to vacant posts and significant items of expenditure,
 - ensuring non-essential expenditure is minimised.
- 2.17 Given the current level of overspend and if unaddressed its potential impact on the 2023/24 budget setting process, corporate processes in relation to the above have been reviewed, strengthened and widened in scope in that Management Board members will review Council wide activity not just their own Service areas. It is anticipated that the combined effect of these measures together with any additional funding that might be used to offset Adult Social Care pressures will reduce the year-end adverse outturn by £1.720m to produce a forecast deficit of £4.452m. Section 8.5 provides detail of a transfer of provisions to reserves specifically to cover this anticipated deficit, although action will continue with the aim of reducing the overall forecast still further.
- 2.18 The effectiveness of the ongoing management action and the strengthened corporate procedures will obviously need to be closely monitored by Management Teams with regular progress updates being provided to the Management Board and Portfolio Holders.

3 Directorate Summaries

3.1 Community Health and Adult Social Care

- 3.1.1 The Directorate provides social care support to adults and carers across Oldham with a key aim of integrating and aligning the work with health partners to achieve greater efficiency in service delivery and better outcomes for the resident or patient. This covers both the commissioning and the provision of services. The following table shows the forecast position for the Directorate at Quarter 2.

Table 3 – Community Health and Adult Social Care- Forecast Outturn

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Adult Social Care - COVID 19	-	7,028	-	7,028
Commissioning	14,478	14,500	(45)	(23)
Community Business Services	1,971	1,848	(150)	(273)
Community Health & Social Care	25,039	24,878	-	(161)
Director Adult Social Care	2,224	2,132	-	(92)
Learning Disability	13,714	16,239	(1,500)	1,025
Mental Health	8,835	9,194	-	359
Safeguarding	971	1,151	-	180
Total Forecast Net Expenditure	67,232	76,970	(1,695)	8,043

Summary

- 3.1.2 The lasting effect of the pandemic is continuing to have a significant impact on the Portfolio, with a projected budget pressure of £8.043m, after a £1.695m use of reserves. The predominant factor contributing to the overspend is the COVID-19 related expenditure: Adult Social Care is one of the Council's services most affected by the pandemic and the legacy impact continues to cause significant financial pressure and it is probable that the financial forecasts will be subject to further revision.
- 3.1.3 There is a £7.028m overspend forecast for costs related to COVID-19. These are legacy costs which are incurred as a result of individuals being funded via the Hospital Discharge Programme (reclaimed from the NHS) in the previous two financial years. As this funding ceased on 31 March 2022, the Council has to finance the whole cost. Budget to offset this expenditure is held and monitored corporately.
- 3.1.4 In September the Government announced a £500m allocation of funding to support the costs related to hospital discharge, but did not release any detail as to the allocation of the grant. The Adult Social Care Discharge Fund was announced on 18 November 2022. A sum of £200m is being made available to Local Government and the Council will receive £0.935m directly. A further £300m is being allocated to the NHS via the Better Care Fund so the Council should receive funding from the £19.558m to be received by the Greater Manchester Integrated Care Board. There are detailed grant conditions attached to the funding and the impact on the financial position of the Council is currently being assessed.
- 3.1.5 'Business as usual' variances represent the remaining £1.015m of the overspend. The main reasons for the adverse variance are detailed in the following paragraphs.

Learning Disability

- 3.1.6 Learning Disability is showing an overspend £1.025m (£0.704m at quarter 1) after the use of £1.500m of reserves to support transitions from Children's Social Care. There is a pressure of £5.281m offset in part by income contributions from residents and the NHS which are forecast to exceed the budget by £4.271m and are helping to offset the majority of the cost pressures.

Mental Health

- 3.1.7 Mental Health is forecasting an overspend of £0.359m (£0.480m at quarter 1). Several vacancies mean salary budgets will underspend by £0.164m and projected income is £0.744m higher than budgeted levels, however there are considerable pressures reported in community care of £1.267m.

Safeguarding and Commissioning

- 3.1.8 Safeguarding has a projected overspend of £0.180m (£0.194m at quarter 1) all of which is attributable to increased salary costs. There are currently four full time temporary posts over-established within the Multi-Agency Support Hub (MASH) team due to an increase in activity and staffing shortages elsewhere in the system. The Adult Referral Contact Centre is now up and running, albeit with reduced staff, and the service is confident that, the need for additional staff will start to reduce, even more so as a fully staffed service is established.

3.1.9 Offsetting the adverse variances above are combined underspends totalling £0.549m which are being forecast in Community Health and Social Care (£0.161m) and Community Business Services (£0.273m) mainly due to income recovery from client contributions and vacant posts. The Director of Adult Social Care and Commissioning Services have underspends of £0.092m and £0.023m respectively.

Achievement of Budget Reductions

3.1.10 The Directorate has approved Budget Reductions of £3.974m in 2022/23 of which £2.474m are rated 'Green – on track and will be delivered'. Two with a combined value of £1.500m have been rated 'Amber - off track but measures in place to recover the position', of which £0.351m have currently been delivered bringing the total of achieved Budget Reductions at quarter 2 to £2.825m. The service is confident that the remaining balance of £1.149m will be delivered by the end of the financial year. For this reason a pressure has not been forecast in the current monitoring position.

3.2 Children's Services

3.2.1 The following table shows the forecast position after the approved and planned use of reserves for the Directorate at Quarter 2.

Table 4 – Children's Services

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Children's Social Care	38,302	50,400	(846)	11,252
Education, Skills & Early Years	9,115	10,380	(1,192)	73
Preventative Services	3,501	3,621	(148)	(28)
Schools	(39)	(39)	-	0
Total Forecast Net Expenditure	50,879	64,362	(2,186)	11,297

Summary

3.2.2 The Directorate has a projected overspend of £11.297m (£7.980m at quarter 1). The overspend includes costs of £3.961m (all within Children's Social Care) due to the lasting impact of COVID-19 and incorporates the use of reserves totalling £2.186m. The principal underlying reasons are detailed below.

Children's Social Care

3.2.3 This Division is projecting an £11.252m overspend at Quarter 2 (£7.908m at quarter 1) and incorporates the use of reserves totalling £0.846m.

3.2.4 Throughout 2020/21 and 2021/22 it was necessary to employ additional temporary social work staff to cover the increase in demand and increased caseloads as a result of the pandemic. The current cohort of additional workers is expected to cost £0.817m if retained for the whole of the financial year. A further £2.887m is relating to COVID-19 legacy placement costs for specific children who came into care during the pandemic. An overspend in disbursement/legal costs is anticipated at £0.257m due to the upturn in demand for specialist legal services as a by-product of the pandemic. This brings the total anticipated spend due to the lasting impact of COVID-19 to £3.961m which is a reduction of £0.175m compared to quarter 1. Budget for COVID-19 related expenditure is held corporately and will be notionally allocated to services at the year end.

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- 3.2.5 There is a further operational, business as usual forecast deficit of £7.291m, again in the main relating to social care placements including high-cost external residential packages (£3.844m), with further variances in relation to Adoption (£0.251m), Children with Disabilities Short Breaks (£0.236m), No Recourse to Public Funds/ Assistance to Families (£0.197m); £4.528m in total. There is a net overspend of £1.354m on social care establishment staffing costs and a further pressure of £1.337m due to a number of agency workers being employed to deal with demand pressures. A number of small miscellaneous variances account for the remaining (net) pressure of £0.072m
- 3.2.6 Social workers in Children's Social Care play a critical role in supporting and protecting children, young people and families within the community. However, the challenge of recruiting and retaining social workers within Children's Services is something that is being experienced not only in Oldham but also regionally and nationally, creating a reliance on employing temporary social work staff to deal with demand. This is then compounded by rapidly increasing hourly rates for the agency staff being engaged. Management action is being taken to help with combatting the problem by extending the dedicated social work academy to invest not only in supporting extra newly qualified social workers in an Assessed and Supported Year in Employment (ASYE) but also to invest in a number of new trainee social workers. The trainee social workers are being offered university placements alongside on-the-job experience with dedicated support from practice co-ordinators. A 'grow your own' approach has proven successful in many Local Authorities across the country with successful recruitment and retention as a result. In addition, initiatives to counter the increasing cost and use of Agency staff are being formulated at a GM and North West level.
- 3.2.7 During the COVID-19 pandemic and ultimately following, Children's Social Care in Oldham has experienced an increased volume in demand which has led to a high number of young people becoming Children in Need or Children Looked After. This combined with the high cost of external residential and foster care placements has put even greater pressure on the Directorates budget in 2022/23. Whilst demand cannot be wholly controlled, Senior Management is dedicated to addressing these issues and a number of management actions are being implemented to address such problems. Whilst continuing to monitor the approval of placements through the Additional Resource Panel, an invest to save proposal has been introduced which uses an external research agency to work with managers and social care staff to address demand management to tackle both operational and financial pressures. Other management initiatives and actions to deal with on-going budgetary and operational pressures whilst continuously promoting the welfare of children in Oldham include;
- Rivendell House – a 4 bedrooled Children's Residential Care home owned and operated by the Authority. It was re-opened in July 2021 to support 4 young people in-house rather than commissioning high-cost external residential provision, there are currently 2 young people in-situ, a third occupant is expected in the very near future and full occupancy is targeted for the end of the calendar year.
 - Hub and Spoke Foster Care model – to invest in a number of specialised foster carers to provide support to a network of internal foster carers with an intention to prevent placement breakdown, support the assessment process following reception into care, enable more children to stay in Oldham foster care placements and to support children to move into Oldham fostering placements from external residential provision. This will strengthen Oldham's internal foster carers network and reduce the requirement to place young people in more expensive external foster care or residential placements.
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- Edge of Care – the creation of a ‘rapid response’ Edge of Care team to target children and families where the child is at risk of being taken into care. There is substantial evidence that these types of interventions are having a positive impact on outcomes for children and young people which are relevant to the development of Oldham’s approach.
- Closer Commissioning Ltd – an independent review considering the future development and utilisation of children’s residential care within the borough has now been completed and its recommendations are being considered.
- Gang Response and Early Collaborative Intervention Project (GRiP) – this project is in its second year and provides a partnership approach between the Complex Safeguarding Team and Positive Steps to respond to an escalation of concerns around contextual risk, social groups and gang related activity, notably placing our most vulnerable young people in positions of risk.

3.2.8 Whilst the impact of all of these management actions is not currently financially quantifiable in 2022/23, they are intended to deliver cost reductions. Progress will be monitored throughout this financial year and into the future. As advised in reports elsewhere on the agenda, recognising the on-going pressures and the need to invest to deliver the Councils priority of supporting children and young people, the budget for 2023/24 is being rebased with further one-off investment to pump prime a range of developments and invest to save initiatives. This investment will not only improve services but will deliver savings over the medium term.

Education, Skills and Early Years

3.2.9 The area is reporting a £0.073m overspend at Quarter 2 and incorporates the use of reserves totalling £1.192m.

3.2.10 The SEND Service is forecasting a £0.772m overspend at quarter 2. This is due to the impact of the new Home to School contracts awarded from September 2022. There are favourable variance across the Service offsetting this pressure which comprising £0.523m savings against the schools PFI contracts and £0.177m against staffing budgets.

3.2.11 0-19 Children’s Services are for 2022/23 being delivered under a Section 75 Partnership Agreement with the Northern Care Alliance NHS Foundation Trust; a funding gap of circa £0.700m was identified based on the transfer information. This is expected to be mitigated by staff and vacancy management in the current financial year, with work underway to reconfigure the services within the financial envelope, a balanced outturn is currently forecast.

Preventative Services

3.2.12 The area is reporting a small £0.028m underspend at quarter 2 and incorporates the use of reserves totalling £0.148m. The underspend relates wholly to vacant posts.

Achievement of Budget Reductions

3.2.13 Budget Reductions for the Directorate in 2022/23 total £1.432m of which £0.932m are rated ‘Green – on track and will be delivered’. There is currently one Budget Reduction,

External Placement Cost Avoidance which is being rated as ‘Red – off track and will not deliver.’ The full value of the option (£0.500m) is contributing to the adverse variance within Children’s Social Care.

3.3 Public Health

3.3.1 The following table shows the forecast position after the approved and planned use of reserves for the Directorate at Quarter 2.

Table 5 – Public Health

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Public Health (Client and Delivery)	19,305	22,077	(3,084)	(312)
Heritage, Libraries and Arts	4,994	4,932	35	(27)
Total Forecast Net Expenditure	24,299	27,009	(3,049)	(339)

Summary

3.3.2 The Directorate has a projected underspend, all designated as Business as Usual of £0.339m and incorporates the use of reserves of £3.049m. The principal underlying reasons are detailed below.

3.3.3 Public Health (Client and Delivery) is showing an underspend of £0.312m which is due to slippage on staffing costs and the removal of Public Health funding to services within the Council following a staffing restructure. Use of reserves is in the main the continued use of the Continued Outbreak Management Fund received in 2021/22 (£3.081m). It is important to note that it is possible that the Government may seek reimbursement of the grant. The situation is subject to confirmation is being monitored closely, with further details provided at section 4.2.

3.3.4 The Heritage, Libraries and Arts Service is reporting an underspend of £0.027m at month 6. There are vacancies in the Libraries Service, increased income for Oldham Theatre Workshop and underspends within non-pay budgets.

Achievement of Budget Reductions

3.3.5 Budget Reductions for the Directorate in 2022/23 total £0.522m and are all rated ‘Green – on track and will be delivered’.

3.3 Communities

3.4.1 The following table shows the forecast position after the approved and planned use of reserves for the Directorate at Quarter 2.

Table 6 - Communities

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Youth, Leisure & Communities	6,534	6,911	(676)	(299)
Total Forecast Net Expenditure	6,534	6,911	(676)	(299)

Summary

3.4.2 The Directorate, now comprising solely of Youth, Leisure and Communities has a projected, business as usual underspend of £0.299m and incorporates a net use of reserves totalling £0.676m.

3.4.3 There is a pressure of £0.095m within Outdoor Education which is due to a reduction in income which is offset by vacancies, particularly in the District Partnerships team.

Achievement of Budget Reductions

3.4.4 Budget Reductions for the Directorate in 2022/23 total £0.063m and are all rated 'Green – on track and will be delivered'

3.5 Place and Economic Growth

3.5.1 The following table shows the forecast position after the approved and planned use of reserves for the Directorate at Quarter 2.

Table 7 – Place and Economic Growth

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Economic Development, Enterprise and Skills	2,003	5,970	(1,321)	2,647
Environmental Services	52,808	53,142	(264)	70
Total Forecast Net Expenditure	54,810	59,112	(1,585)	2,717

Summary

3.5.2 The Directorate has a projected overspend of £2.717m all of which is attributed to business as usual and incorporates a net use of reserves totalling £1.585m. The principal underlying reasons are detailed below.

Economic Development, Enterprise and Skills

3.5.3 The area is forecasting an overspend of £2.647m (£2.872m at quarter 1) after a £1.321m use of reserves. The main reasons for the adverse variance are detailed below:

- There is an estimated pressure against the Corporate Landlord / Investment Estate totalling £1.856m which includes an allocation of £1.700m to offset increases in utility costs, and reflects the Amber/Red status of the two Creating a Better Place budget options assuming only £0.708m of the total £2.720m will be achieved.
- Facilities Management is projecting an overspend of £0.211m relating principally to an overspend of £0.271m in the Catering Service being offset by an overachievement of income within the Cleaning Service of £0.060m.
- There is a pressure relating to the Town Centre of £0.354m due to the underachievement of income within the Market Service (£0.380m) which is being partially offset by vacant posts within the service (£0.026m).

- Strategic Housing is expected to overspend by £0.226m following a review of the expected costs for temporary accommodation.

Environmental Services

3.5.4 The area is forecasting an overspend of £0.070m after a £0.264m transfer from reserves. The main reasons are detailed below:

- Strategic Highways is showing an overspend of £0.313m as a result of a review into the expected achievable level of capitalisation of staff costs.
- Public Protection services are expected to overspend by £0.068m principally due to a reduction in the expected level of fines income.
- Environmental Management is forecast to underspend by £0.298m due to vacant posts within the service and additional income within Cemeteries and Crematoria.
- Street Lighting is showing a forecast underspend of £0.013m relating to vacant posts and anticipated reductions on the PFI contract.

Achievement of Budget Reductions

3.5.5 Budget Reductions for the Directorate in 2022/23 total £3.612m of which £0.892m are rated 'Green – on track and will be delivered'. There are two Budget Reductions rated 'Amber' with a combined value of £2.720m, as shown below, to date which relate to:

- Creating a Better Place – Projects and Assets (£2.620m)
- Creating a Better Place – Income Generation (0.100m).

3.5.6 The Budget Reductions above are rated as Amber/Red and would therefore not ordinarily be forecast as an adverse variance. There is however a high degree of uncertainty in relation to deliverability, particularly in the current economic climate, a pressure of £2.012m is therefore being recorded, the position will be monitored throughout the year to maximise deliverability.

3.6 Corporate Services

3.6.1 The following table shows the forecast position after the approved and planned use of reserves for the Directorate at Quarter 2.

Table 8 – Corporate Services

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Chief Exec., Management and Executive Office	4,836	4,808	-	(28)
Commissioning and Procurement	496	571	-	75
Finance	6,593	6,186	(46)	(453)
Legal Services	3,559	4,031	(504)	(32)
Communications and Research	985	1,275	(240)	50
Customer, Digital and Transformation	6,283	6,594	(200)	111
Strategy and Performance	864	752	-	(112)
HR & Organisational Development	2,648	2,848	(150)	50
Total Forecast Net Expenditure	26,264	27,065	(1,140)	(339)

Summary

- 3.6.2 The Directorate has a projected underspend of £0.339m and incorporates the use of reserves totalling £1.140m. The principal underlying reasons are detailed below.

Chief Executive, Management and Executive Office

- 3.6.3 The area is reporting an underspend of £0.028m which relates to reduced costs and favourable income recovery.

Commissioning and Procurement

- 3.6.4 The Division is reporting an overspend of £0.075m at Quarter 2. The service is continuing to experience difficulties in recruiting to permanent posts, this is resulting in a pressure of £0.363m due to the necessity of having to retain interims, this is being offset by vacant posts of £0.348m. The service is also reporting a pressure of £0.060m against the Early Payment scheme.

Finance

- 3.6.5 The Division is reporting an underspend of £0.453m at Quarter 2. There are vacancies across the Finance Division and underspends on non-pay budgets which are offsetting a pressure in Revenues and Benefits relating to agency staff engaged to support increased service demand.

Legal Services

- 3.6.6 There are vacancies across the Legal Division which are offsetting in part a pressure in relation to income from schools buy back in the Legal Team and which in total produces a net forecast underspend of £0.032m.

Communications and Research

- 3.6.7 The service is recording an overspend of £0.050m, primarily as a result of additional marketing costs

Customer, Digital and Transformation

- 3.6.8 The Division is reporting a pressure of £0.111m at Quarter 2. There are vacant posts across the Division the favourable variance from which is offset in part by agency costs in Customer Services, Transformation, and ICT with a net favourable variance of £1.047m. This includes the underspend of £0.296m in Customer Services which is for eligible staff costs that are being offset against a COVID-19 grant in 2022/23 and funding from Housing Options. There is a reported pressure of £0.057m in the schools ICT service which relates to upfront telephony system costs and a pressure of £0.708m in ICT over and above the amount which can be charged to capital fees and an emerging pressure of £0.367m for third party costs such as licenses and maintenance agreements. It is anticipated that this pressure on capital fees will reduce during the financial year as the capital programme progresses.

Strategy and Performance

3.6.9 The Division is reporting an underspend of £0.112m due to vacant posts.

HR and Organisational Development

3.6.10 The Division is reporting a pressure of £0.050m. An income pressure in the HR Advisory Service is partly being offset by vacant posts.

Achievement of Budget Reductions

3.6.11 Budget Reductions for the Directorate in 2022/23 total £1.382m of which six totalling £0.749m are rated 'Green – on track and will be delivered' and have been fully achieved at quarter 2. The following three Budget Reductions are currently rated 'Amber/Red – off track and will only deliver part of the saving', the total value of the options is £0.633m and the predicted shortfall is £0.354m.

- Internal Efficiency Initiatives (Unity Partnership); £0.363m with £0.050m reported as achieved at Quarter 2
- Human Resources and Organisational Development; £0.250m, £0.229m achieved
- Information and Communications Technology (ICT) of £0.020m, not currently being achieved.

3.6.12 These will be monitored throughout the year to maximise deliverability.

3.7 Capital, Treasury and Technical Accounting

3.7.1 The following table shows the forecast position for the Directorate at Quarter 2.

Table 9 – Capital, Treasury and Technical Accounting

	Revised Budget £000	Forecast £000	Use of Reserves £000	Variance £000
Capital, Treasury and Technical Accounting	21,954	19,046	-	(2,908)
COVID-19 Legacy Funding	12,000	-	-	(12,000)
Corporate and Democratic Core	833	833	-	-
Parish Precepts	333	333	-	-
Total Forecast Net Expenditure	35,120	20,212	-	(14,908)

Summary

Capital, Treasury and Technical Accounting

3.7.2 The Directorate holds the budgets associated with the Council's Treasury Management activities including interest payable on borrowing and interest receivable on investments and is reporting a wholly business as usual underspend of £14.908m at Quarter 2.

3.7.3 As mentioned above in paragraph 2.4 of the report, COVID-19 Legacy funding is being held centrally within this division. This contributes £12.000m towards the £14.908m Portfolio underspend. The corresponding expenditure that this provision is funding is currently being reported within CHASC (£7.028m) and Children's Services (£3.961m)

leaving an overall favourable corporate balance of £1.011m in relation to the COVID-19 funding, currently being used to support business as usual pressures.

- 3.7.4 The favourable residual Portfolio variance of £2.533m is due to projected favourable non-pay variances including past pension costs and banking charges. This is offset by an adverse variance with regard to the Annual Leave Purchase Scheme and loss of income through reduced buy back of the Schools and Academies Cash Collection service. There is also a £0.100m adverse variance on corporate insurances due to an increase in the volume of insurance claims being processed, however this will continue to be reviewed. The £1.159m increase in positive variance between quarters 1 and 2 is largely due to £1.044m received from the Greater Manchester Combined Authority (GMCA), being the Councils share of a £10.000m GM wide waste reserve refund.
- 3.7.5 The Housing Benefit service is expected to have no forecast variance in 2022/23. Whilst there are pressures in relation to temporary accommodation, the movement of working age benefits claimants on to Universal Credit is offsetting the pressure.

Achievement of Budget Reductions

- 3.7.6 The single Budget Reduction of £0.750m for the Directorate for 2022/23 is rated 'Green – on track and will be delivered' and has been fully achieved at Quarter 2.

4 Other Grants and Contributions Received by the Council

- 4.1 Members will recall that in 2021/22 the Government provided a range of both ringfenced and un-ringfenced grants to support the response to COVID-19. There have been no new notifications in the first half of 2022/23, however there are residual sums in relation to the funding received in 2020/21 and 2021/22 with the Council bringing forward into 2022/23 unspent balances totalling £3.138m in relation to seven ring-fenced COVID-19 grants. The application of these grants has therefore been treated as a drawdown from reserves.
- 4.2 The single largest sum (£3.081m) is in relation to the Contain Outbreak Management Fund (COMF). Central Government raised some concerns in June about the availability of the balance of the COMF grant in 2022/23. Having previously been assured that any grant that was not spent in 2021/22 could be carried forward into 2022/23, the Government has indicated that it considers that there should be little need to continue to spend resources on the COVID-19 response. Councils have been advised that they will have to evidence how any actual expenditure and future commitments funded by the COMF grant comply with the prevailing guidance. In view of this, there is some risk about the availability of the COMF to support existing commitments which include staffing contracts, albeit that the risk is considered to be low.
- 4.3 In addition to the above, the Council has received a number of specific Grants from the Government or other sources which have been ringfenced to Directorates to be utilised on certain defined activities. At Quarter 2, Directorates are forecasting a total of £65.148m of ringfenced grants to be used for specific purposes which have been either new notifications for 2022/23 or grants received in prior years where terms and conditions allow for usage in the current and potentially future years. The table below shows the total grants forecast by Directorates up to Quarter 2.

Table 10 – Grants Ringfenced to Directorates

Directorate	Carried Forward from 2021/22 £000	New Allocations 2022/23 £000	Forecast £000
Community Health and Adult Social Care	0	(16,714)	(16,714)
Children's Services	(137)	(16,253)	(16,390)
Public Health	(360)	(1,998)	(2,358)
Communities	(295)	(552)	(847)
Place and Economic Growth	(60)	(4,647)	(4,707)
Corporate Services	(78)	(5,254)	(5,332)
Total Ringfenced Grants include within the Net Revenue Budget	(930)	(45,419)	(46,348)
Housing Revenue Account	0	(18,799)	(18,799)
Total	(930)	(64,218)	(65,148)

4.4 As highlighted in the table above, grants (not related to COVID-19) received in previous years and carried forward into 2022/23, all within the Net Revenue Budget total £0.930m with new allocations for 2022/23 totalling £64.218m; £65.148m in total (£46.348m within the net Revenue Budget and £18.799m within the Housing Revenue Account). Dependant on the terms and conditions of the individual grant, some of the above income could be carried forward into 2023/24 to be utilised in future financial years.

4.5 Of the £45.419m of new General Fund allocations, £14.288m relates to the Better Care Fund Grant which is awarded by NHS England and distributed by Integrated Care Boards. This is included within the Community Health and Adult Social Care net revenue budget. A further £13.166m relates to PFI Credits received to support unitary charge payments across the Councils four Revenue Fund PFI schemes. A further two PFI schemes, with grant totalling £18.799m sit within the Housing Revenue Account.

4.6 A total of 53 additional Government Grants are included in the forecasts for 2022/23 totalling £49.738m. Of this sum, £30.939m is within the Revenue Budget and £18.799m relate to the Housing Revenue Account PFI Credits. A further 5 grants have been awarded from other sources and classed as 'other grants' totalling £15.410m.

4.7 Twenty eight of the grants have an individual value which is greater than £0.150m and total £63.338m. The remaining £1.810m relates to 30 grants with individual values less than £0.150m. A full list of these grants can be found at Appendix 2.

4.8 It should be noted that due to the timing of the notification of the Adult Social Care Discharge Fund (November 2022), this is not included in the table of grants notified at the end of quarter 2.

5 Schools

5.1 The Council's expenditure on schools is funded primarily by the Dedicated Schools Grant (DSG) which is provided by the Department for Education. DSG is ring-fenced and can only be applied to meet expenditure properly included in the Schools' Budget, as defined in the School and Early Years Finance (England) Regulations 2022. The Schools' Budget includes elements for a range of educational services provided on an Authority wide basis and for the Individual Schools Budget which is divided into a budget share for each maintained school.

5.2 The DSG is made up of the following 4 blocks of funding as follows;

- Schools
- High Needs
- Early Years
- Central Schools Services

5.3 For a number of years there has been considerable financial pressure on the DSG, particularly in the High Needs Block. At the start of 2022/23, the cumulative DSG deficit was £2.773m, the DSG having been in deficit since 2016/17. This is historically due to expenditure exceeding the High Needs budget available each year. As can be seen from the table below, the cumulative High Needs Block Deficit, if taken as a stand-alone element was £15.269m at the start of 2022/23. The key contributors to this pressure being the:

- Increasing high needs population, such as special school places, resourced provision and post 16 Further Education provision.
- Increasing number of Education Health Care Plans requiring high needs top up funding within mainstream schools
- Cost of providing local Pupil Referral Unit capacity to ensure that the Local Authority fulfils its statutory role.
- High cost of external placements

The Schools Forum, which must agree the allocation of the DSG, has historically agreed transfers between the Schools and High Needs Blocks (£8.296m between 2016/17 and 2021/22). Due to the increased funding received in 2022/23 there was no requirement for a transfer in this financial year.

5.4 The High Needs Block is currently forecasting an in year surplus of £4.058m. Excluding the cumulative support from the Schools Block, this reduces the forecast cumulative deficit forecast to £11.211m as of 31 March 2023. The deficit is offset by cumulative virements (£8.296m) and savings from the Schools and Early Years Blocks (£3.357m) to leave a net forecast, cumulative High Needs Block surplus of £0.442m (as illustrated in the table below).

Table 11 – DSG High Needs Block

DSG High Needs Block Key Issues	£000
Original High Needs Budget Allocation including adjustment for imports/exports, special free school funding and hospital education	(52,251)
Estimated Expenditure	48,193
Projected in Year Surplus	(4,058)
Deficit Brought Forward 01/04/2022	15,269
Cumulative Net Deficit	11,211
Offset by;	
- Virement from Schools Block- 2016/17 to 2021/22	(8,296)
- Savings in Schools and Early Years Block and Central Schools Services Block- 2015/16 to 2022/23	(3,357)
Projected High Needs Block Surplus 31/03/2023	442

Overall DSG Position and Recovery Plan

- 5.5 As the DSG has been in deficit for a number of years, the Council has been required to agree a DSG Financial Recovery Plan to agree how at least a balanced position could be achieved. This was first submitted to the Department for Education in 2019. The financial elements of the Recovery Plan have been continuously updated to take account of estimated additional cost pressures, formal notifications of additional funding and the agreed funding methodology including the transfer of DSG funding between the Schools and the High Needs Funding Blocks that has been undertaken in prior years.
- 5.6 Oldham has been supported by the Education and Skills Funding Agency (ESFA) in its monitoring and management of the DSG with the Recovery Plan subject to review. In more recent developments Oldham has been invited by the Government to take part in the Delivering Better Value (DBV) in SEND Programme which provides dedicated support for the reform to high needs systems to 55 Local Authorities with historical deficit issues, the aim being to put more Local Authorities on a more sustainable footing so that they are better placed to respond to the forthcoming SEND Review reforms.
- 5.7 Oldham was selected as one of the Local Authorities to be invited to take part in the programme, as it had a significant percentage DSG deficit in 2020/21. The first 20 of the 55 Authorities started the programme in June, the second round (which includes Oldham) is now being launched. The Government is initially providing external consultancy advice to the Council to enable it to plan and agree improvements and a change programme. There is also funding available for the Council to fund new activities identified through the DBV initiative, the value of which is to be agreed.
- 5.7 The Schools Forum is regularly updated on the status of the Recovery Plan and it remains appropriate to present information in this format. The Council will continue to use the Recovery Plan arrangements as an effective means of monitoring the DSG position and turning the deficit to a surplus. The last meetings of the Schools Forum were on 21 September and 16 November 2022 and both meetings received an update in relation to the DSG including the Recovery Plan, which had again been updated to take account of the most recent funding announcements, the latest expenditure predictions and their impact on the projections from the current financial year through to 2024/25.
- 5.8 The table below shows the latest Recovery Plan (November 2022) and illustrates that with the increased funding anticipated and the planned actions to address new operating arrangements to generate efficiencies, the DSG should be brought into a position where there is an in-year surplus in 2022/23 of £3.215m, which is sufficient to offset the deficit brought forward of £2.773m leaving a cumulative surplus of £0.442m to be carried forward into 2023/24.
- 5.9 Predominantly as a result of additional funding announced in December 2021, the deficit is reversed and the position improves to produce forecast surpluses of £3.273m at the end of 2023/24 and £3.830m at the end of 2024/25. Anticipated increases to High Needs funding are offset by the prudent inclusion in the Recovery Plan of a Service Improvement Development Fund to support a range of initiatives, the detail of which is still to be agreed but will complement the DBV in SEND programme as outlined above.
- 5.10 Discussions have been ongoing about High Needs places with the Special Sector and an agreement to fund places at to the maximum requested would be a decrease in surpluses to £2.311m at the end of 2023/24 and to £2.982m at the end of 2024/25 and there would

be a reduction to the Service Improvements Development Funding of £1.200 in 2024/25 to £3.600m.

Table 12 - Overall DSG Position

	2022/23 £000	2023/24 £000	2024/25 £000
Opening Balance – Deficit/ (Surplus)	2,773	(442)	(3,273)
Estimated Additional Pressures	2,968	3,920	5,906
2022/23 High Needs Block Increase	(4,852)	(4,852)	(4,852)
Additional High Needs Funding (announced December 2021)	(1,756)	(1,756)	(1,756)
Reverse Indicative Transfer (initially planned but not required for 2022/23)	1,124	-	-
Estimated change additional funding - Special Free School	(1,092)	-	-
Estimated Additional High Needs Funding - 6.7%	-	(3,625)	(3,625)
Estimated Additional High Needs Funding - 3%	-	-	(1,531)
Estimated cost increases Special Schools re inflation etc.	393	482	501
Estimated cost Post 16 re inflation and additional teaching hours	0	0	0
Service Improvements Development Fund	-	3,000	4,800
In Year (Surplus)	(3,215)	(2,831)	(557)
Current Net Forecast (Surplus)	(442)	(3,273)	(3,830)
Revised Net Forecast Surplus if funding for additional High Needs Places for 2023/24 is agreed at the maximum	(442)	(2,311)	(2,982)
Previously Reported Net Forecast Surplus (Quarter 1)	99	(2,090)	(2,087)

5.9 Clearly the overall DSG financial position has improved; the current estimates show that there could be a surplus at the end of 2023/24, which is a change to the trends of the last few years and is largely due to the additional funding expected from Central Government. Work will continue for the remainder of 2022/23 and beyond to ensure that the forecast surplus position for 2023/24 and 2024/25 is actually achieved and maintained and that the Service Improvement Development Fund is effectively deployed. However, it is important to note that the overall surplus position is expected to reduce as revised and more detailed expenditure estimates are confirmed.

5.10 The Autumn Statement of 17 November 2022 announced additional funding for schools for 2023/24 (£2.3bn) with a further £2.3bn for 2024/25. The distribution of this funding is not yet known and obviously has not been factored into current projections. The figures in this report are based on the information currently available.

6 Housing Revenue Account (HRA)

6.1 The current HRA position is presented in Table 13 and compares the initially approved HRA position to the current estimated outturn. The actual closing balance for 2021/22 at £21.719m was £0.572m lower than the final estimate of £22.291m. The original HRA forecast for 2022/23 was for a planned in-year decrease in balances of £1.808m, mainly to support housing related expenditure in the Capital Programme.

6.2 The current forecast is for an increased in year deficit of £2.114m, a net adverse movement of £0.306m. The variance is attributable to increased utility costs which are offset by the reprofiling of planned expenditure within the Capital Programme into later years. The projected year end HRA balance is £19.605m, a £0.878m adverse movement.

Table 13 - Housing Revenue Account Forecast Position

HRA Income & Expenditure Account	Original Budget £000	Actual 2021/22 & Latest 2022/23 Forecast £000	Variance to Budget £000
HRA Balances Brought forward from 2021/22	(22,291)	(21,719)	572
Deficit on HRA Services	1,808	2,114	306
HRA Balances Carried Forward	(20,483)	(19,605)	878

7 Collection Fund

7.1 The tables below show the forecast outturn position for the Collection Fund (the technical account within in which Council Tax and Business Rates (National Non Domestic Rates (NDR) are managed) and the forecast position in relation to the share of balances between the Council and the Greater Manchester Combined Authority precepting Authorities.

Table 14 - Collection Fund Forecast Position

Collection Fund Balance	Council Tax £000	NDR £000	Total £000
Balance Brought Forward	2,958	6,175	9,133
Contribution to deficit carried forward from 2021/22	(2,874)	(10,378)	(13,252)
Prior Year Balance Brought Forward	84	(4,204)	(4,119)
Surplus for the Year	(1,340)	(30)	(1,370)
Net (Surplus)/Deficit Carried Forward	(1,256)	(4,233)	(5,489)

Table 15 - Collection Fund – 2022/23 Share of Balances; Forecast Position

Collection Fund Balance	Council Tax £000	NDR £000	Total £000
Share - Oldham Council	(1,060)	(4,190)	(5,250)
Share – Greater Manchester Combined Authority Mayoral Police and Crime Commissioner	(135)	-	(135)
Share – Greater Manchester Combined Authority Mayoral General Precept (including Fire Services)	(61)	(43)	(104)
Total (Surplus)	(1,256)	(4,233)	(5,489)

7.2 Council Tax and Business Rates remain a significant source of funding for Council services. However, these areas can be volatile, the 2022/23 financial year is presumed to be no different with the lingering impact of COVID-19 and as such the financial position of the Collection Fund is under constant review. With regards to the Business Rates surplus brought forward from 2021/22, this was due to the delayed rollout of the £4.204m of COVID-19 Additional Relief Fund (CARF) allocations. The Business Rates reliefs available under the CARF scheme were originally assumed to be fully allocated within 2021/22, thus increasing the estimated deficit as the level of Business Rates to be

collected would be reduced. This was expected to be compensated for by un-ringfenced Section 31 grant of £4.204m included within the 2022/23 Revenue Budget. The £4.204m grant has been applied in 2022/23.

- 7.3 The Greater Manchester 100% Business Rates Retention Pilot has continued into 2022/23. Any financial benefits arising from membership within the pilot scheme will continue to be monitored and upon realisation, any beneficial financial resource will be used to support the Council's budget.
- 7.4 As highlighted in Table 14 and 15 above, current year end Collection Fund projections are showing an overall surplus of £5.489m, with the Council's proportion of this surplus being £5.250m. This is a particularly volatile area to forecast with many unknowns, therefore, this area will be closely monitored over the forthcoming months. Any anticipated financial impact in 2023/24 and future years will be considered within the context of the Medium-Term Financial Strategy.

8 Use of Reserves

- 8.1 Members will recall that at the Council budget meeting of 2 March 2022, it was agreed that a proposed use of Earmarked Reserves of £24.971m be used to support the 2022/23 budget including £0.405m to support the delivery of Budget Reductions for 2023/24 with an offsetting transfer to reserves of £1.710m for Retained Business Rates. Of the Earmarked Reserves to be used, £11.879m were to be met from the specific balancing budget reserve. A further £13.092m of reserves were to be used in 2022/23 as a result of Business Rates compensation funding received in 2021/22 and held in reserve to support the Collection Fund Deficit in 2022/23. Since the Budget Council meeting and as part of the closure of accounts the completion of the Business Rates Year End Return (NNDR3) and using guidance issued by CIPFA, it was determined that the Business Rate compensation related Collection Fund Deficit for 2022/23 would be revised downwards by £4.285m to £8.807m; a revision of £0.081m for Grant in Lieu of Business Rates and £4.204k in relation to the COVID-19 Additional Relief Fund (CARF) scheme. This resulted in the initial, total net call on reserves to support the revenue budget in 2022/23 of £20.686m, reducing to £18.976m with the transfer of £1.710m to reserves in relation to Business Rates Retention Pilot gains referred to above.
- 8.2 In addition to the above transfer to reserves the Quarter 2 position incorporates additional Directorate requests to use reserves with a total (net) value of £10.331m, therefore the budget as a whole currently relies upon the application of £29.307m of reserves, the resultant impact is for an estimated combined closing value of £80.651m, comprising £75.411m of Earmarked Reserves and £5.240m of Revenue Grant Reserves, as illustrated in the table below, it is however anticipated that this position will change as the year progresses:

Table 16 – Reserves Summary

	Earmarked Reserves £000	Revenue Grant Reserves £000	Total Reserves £000
Opening Balance as at 1 April 2022	(99,227)	(10,731)	(109,958)
Reserves applied to balance the Budget	11,879	-	11,879
Use of Reserves to offset Collection Fund Deficit	13,092	-	13,092
Reduction in Reserve to offset Collection Fund Deficit	(4,285)	-	(4,285)
Transfer to Earmarked Reserves - Business Rates Retention Pilot Gain	(1,710)	-	(1,710)
In Year Balance	(80,251)	(10,731)	(90,982)
Directorate Transfers from Reserve			
Community Health and Adult Social Care	1,695	-	1,695
Children's Services	296	1,890	2,186
Public Health	15	3,369	3,384
Communities	676	-	676
Place and Economic Growth	1,448	187	1,635
Corporate Services	1,094	46	1,140
Capital Treasury and Technical Accounting	-	-	-
Total Directorate Transfers from Reserve	5,224	5,491	10,715
Directorate Transfers to Reserves			
Community Health and Adult Social Care	-	-	-
Children's Services	-	-	-
Public Health	(335)	-	(335)
Communities	-	-	-
Place and Economic Growth	(49)	-	(49)
Corporate Services	-	-	-
Capital Treasury and Technical Accounting	-	-	-
Total Directorate Transfers to Reserve	(384)	-	(384)
Total Directorate Use of Reserves	4,840	5,491	10,331
Closing Balance as at Quarter 2	(75,411)	(5,240)	(80,651)

8.3 In line with the Council's reserves policy, the recommended use of reserves to fund spend during the year have been initially approved by the appropriate officers prior to consideration by Cabinet. However, as there is a need to minimise the use of reserves in order to support the financial resilience of the Council, only those reserves supporting essential business will be utilised this year.

8.4 A full review of all Reserves and Provisions has been completed, one of the outcomes is the identification of Provisions with a value of £5.405m that have been decommissioned and will be transferred to a specific Earmarked Reserve to support the currently anticipated £4.452m overspend within the 2022/23 revenue budget.

8.5 The availability of reserves is a demonstration of the financial resilience of the Council and as such the reserves must be carefully managed. However, the use of reserves is also a means by which the Council can support the 2023/24 and future years budget setting processes and Medium-Term Financial Strategy. Members will therefore recall that, over and above the current commitments, reserves of £6.000m to support the 2023/24 budget process and a further £3.932m in 2024/25 have already been approved.

9 Flexible Use of Capital Receipts

9.1 Members will recall that at the Council meeting of 2 March 2022, it was approved that up to £2.500m of capital receipts would be used to underpin the revenue budget in line with the flexibilities agreed by Secretary of State for Housing, Communities and Local Government in March 2016. In April 2022, guidance on the flexible use of capital receipts was updated by the Department for Levelling Up, Housing and Communities which extends the flexibility that has been in place since 2016. This allows the freedom to continue up to 2024/25 to help authorities plan for the long-term.

9.2 A number of schemes in support of the transformation programme which meet the qualifying expenditure requirements as detailed within the statutory guidance issued by the DLUHC have been identified and are itemised within the approved 2022/23 Capital Programme. The contribution to the Flexible Use of Capital Receipts is the first call on any receipts generated by the Council and processes are in place to monitor progress throughout the year as advised in Annex 2 to this report which sets out the Capital Programme position and confirms that receipts totalling £2.224m have been received to date, with an expectation that the amount required will be exceeded by the end of the financial year.

10 Conclusion

10.1 There remains in 2022/23 a high degree of estimation with regard to the lasting impact of COVID-19 and also with the emerging cost pressures in relation to utilities and fuel, the impact of cost of living pressures on pay awards and also interest rates. The forecasting of the likely impact of all these factors on the Council's budget is based on both the actual expenditure and the income loss recorded to date but also relies on a series of assumptions which are both unpredictable and constantly changing.

10.2 The current projected position, after adjustment for reserves and the application of the full £12.000m of the Council funded provision for COVID-19 legacy pressures is showing an operational overspend of £6.172m, reducing to £4.452m with the anticipated effect of management actions and spending restrictions. The legacy funding is supporting £10.989m of expenditure, the balance of £1.011m is reducing a business as usual overspend from £7.183m to £6.172m. There is no expectation that there will be any further Government COVID-19 support whilst there is still a lasting cost to the Council.

10.3 The business as usual pressure is obviously of concern, driven in part by the uncertainty in relation to achieving Budget Reductions which has potential to impact on the 2023/24 budget setting process. For this reason, corporate measures aimed at scrutinising and limiting expenditure and monitoring the recruitment of staff to vacant posts have been reviewed, strengthened and expanded. These together with the full year effect of management actions are estimated to reduce the overspend by £1.720m to produce a £4.452m deficit outturn.

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- 10.4 Future reports will advise of the progress of mitigating factors and management actions to control and reduce the forecast deficit.
- 10.5 The reserves position is important in the context of financial resilience. Whilst the year started with healthy balances of earmarked reserves (£99.227m) and Revenue Grants Reserves (£10.731m), as advised in this report, net earmarked reserves of £23.816m and net Revenue Grant reserves of £5.491m are forecast to be called into support the 2022/23 budget, after which there is an anticipated combined reserves balance of £80.651m. It is also important to note that there is an already approved £9.942m use of reserves to balance the 2023/24 and 2024/25 budgets. At this level of utilisation, it is vitally important to minimise the use of reserves in year to maintain financial resilience of the Council.

FINANCING OF THE 2022/23 BUDGET AT QUARTER 2	Original Budget	Changes to Quarter 1	Additions to Quarter 2	Revised Budget
	£'000	£'000	£'000	£'000
Net Expenditure Budget	(260,686)			(260,686)
Financed by:				
Business Rates Top-up Grant	(42,923)			(42,923)
Grant in Lieu of Business Rates	(19,471)			(19,471)
Social Care Support Grant	(12,132)			(12,132)
Improved Better Care Fund Grant	(11,188)			(11,188)
2022/23 Services Grant	(4,467)			(4,467)
Independent Living Fund (ILF) Grant	(2,580)			(2,580)
Housing Benefit Administration Grant	(824)			(824)
Council Tax Administration Grant	(371)			(371)
Market Sustainability and Fair Cost of Care Fund	(758)	758		0
Local Authority Domestic Abuse Duty Grant	(580)	580		0
Lower Tier Services Support Grant	(437)			(437)
New Homes Bonus Grant	(562)			(562)
Revenue and Benefits Service New Burdens Grant	(13)	(78)		(91)
School Improvement Monitoring and Brokerage Grant	0	(44)		(44)
Verify Earnings and Pension Service Grant	0	(19)		(19)
Rough Sleeping Drug & Alcohol Treatment Grant	0	(509)	(94)	(603)
Capital Grants	0	(154)	(3,782)	(3,937)
Botox and Fillers Childrens Act Grant	0	(8)		(8)
Substance Misuse Treatment and Recovery Funding Grant	0	(505)		(505)
Adult Social Care charging reform: implementation support funding	0	(99)		(99)
Extended Rights to Free Travel Grant	0	(49)		(49)
Homes for Ukraine Grant	0	(441)		(441)
Temporary Pavement Licensing New Burden Grant	0		(8)	(8)
Total Government Grant Funding	(96,306)	(568)	(3,884)	(100,759)
Council Tax Income - General (Including Parish Precepts)	(90,697)			(90,697)
Council Tax Income - Adult Social Care Precept	(12,549)			(12,549)
Collection Fund - Council Tax Deficit 2020/21	2,192			2,192
Collection Fund - Council Tax Surplus 2021/22	(1,307)			(1,307)
Collection Fund Deficit	13,092	(4,285)		8,807
Retained Business Rates	(51,850)			(51,850)
Total Locally Generated Income	(141,119)	(4,285)	0	(145,404)
Total Grant and Income	(237,425)	(4,853)	(3,884)	(246,163)
Use of General Earmarked Reserves	(10,074)			(10,074)
Use of Specific Earmarked Reserves	(1,805)			(1,805)
Use of Earmarked Reserves - Collection Fund	(13,092)	4,285		(8,807)
Transfer to Earmarked Reserves - Business Rates	1,710			1,710
Retention Pilot Gain				
Total Use of Reserves	(23,261)	4,285	0	(18,976)
Total Financing	(260,686)	(568)	(3,884)	(265,138)

Appendix 2- Analysis of Grants

Grant Name	Grant Type	Carried Forward from 2021/22 £000	New Allocations 2022/23 £000	Forecast £000
Community Health and Adult Social Care				
Market Sustainability and Fair Cost of Care Fund	Govt.	0	(758)	(758)
Changing Futures in GM	Govt.	0	(322)	(322)
Community Discharge Grant	Govt.	0	(1,327)	(1,327)
Better Care Fund	Other	0	(14,288)	(14,288)
Balance: Grants less than £0.150m	Govt.	0	(19)	(19)
Sub Total		0	(16,714)	(16,714)
Children's Services				
PFI Credits (2 contracts)	Govt. (x2)	0	(8,891)	(8,891)
Staying Put Grant	Govt.	0	(201)	(201)
Skills Funding Agency Adult Education Grant	Govt.	0	(2,846)	(2,846)
Holiday Activities and Food Grant	Govt.	0	(1,166)	(1,166)
Youth Justice Board Grant	Govt.	0	(496)	(496)
Support to Victims of Domestic Abuse within Safe Accommodation	Govt.	0	(580)	(580)
Unaccompanied Asylum Seeking Children and Care Leavers	Govt. (x2)	0	(510)	(510)
Family Hubs and Start for Life programme	Govt.	0	(848)	(848)
Kickstart Grant	Other	0	(209)	(209)
Balance: Government Grants less than £0.150m	Govt. (x10)	(137)	(505)	(642)
Sub-Total		(137)	(16,253)	(16,390)
Public Health				
PFI Credits	Govt.	0	(1,803)	(1,803)
Additional Drug Treatment Crime and Harm Reduction	Govt.	(297)	0	(297)
Balance: Grants less than £0.150m	Govt. (x3)	(63)	(194)	(257)
Sub -Total		(360)	(1,998)	(2,358)
Communities				
Serious Violence Grant	Govt.	0	(175)	(175)
Community Safety	Other	(176)	(372)	(548)
Balance: Grants less than £0.150m	Govt. (x3) Other (x1)	(118)	(5)	(123)
Sub-Total		(295)	(552)	(847)
Place and Economic Growth				
PFI Credits	Govt.	0	(2,471)	(2,471)
Homelessness Prevention Grant	Govt.	0	(553)	(553)
A Bed Every Night (ABEN)	Govt.	0	(277)	(277)
Community Accommodation Services - Tier 3 Grant	Govt.	0	(340)	(340)
Sustainable Transport Fund	Govt.	0	(455)	(455)
Balance: Other Government Grants less than £0.150m	Govt. (x9)	(60)	(551)	(611)
Sub-Total		(60)	(4,647)	(4,707)
Corporate Services				
European Regional Development Fund	Other	(78)	(257)	(336)
Housing Support Fund	Govt.	0	(4,839)	(4,839)
Balance: Other Government Grants less than £0.150m	Govt. (x3)	0	(158)	(158)
Sub-Total		(78)	(5,254)	(5,333)
Total Ringfenced Grants include within the Net Revenue Budget		(930)	(45,419)	(46,348)
Housing Revenue Account				
PFI Credits (2 contracts)	Govt. (x2)	0	(18,799)	(18,799)
Total	58	(930)	(64,218)	(65,148)

Summary of 2022/23 Approved Budget Reductions and Deliverability

Appendix 3

Community Health and Adult Social Care

Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
CSA-BR1-423	Maximising independence through alternative models of care	Amber	(1,000)	(1,000)	0
CSA-BR1-424	CHASC Workforce Reduction	Green	(50)	(50)	0
CSA-BR1-429	KeyRing	Green	(20)	(20)	0
CSA-BR1-430	Achieving Better Outcomes: Supported Living & Learning Disabilities	Amber	(500)	(500)	0
ASC-BR1-548	Smarter Ways of Working	Green	(100)	(100)	0
ASC-BR1-549	Income Maximisation for Adult Social Care	Green	(1,380)	(1,380)	0
ASC-BR1-550	CHASC 'Other' - General Operational	Green	(174)	(174)	0
ASC-BR1-551	Core Management Fee Reduction - MioCare Group	Green	(115)	(115)	0
ASC-BR1-553	Increasing Community Enablement Throughput	Green	(292)	(292)	0
ASC-BR1-554	Learning Disability Consultant Psychiatrist	Green	(73)	(73)	0
ASC-BR1-555	Supported Living Voids Budget	Green	(45)	(45)	0
ASC-BR1-556	Housing Related Support (Short Term Supported Housing)	Green	(225)	(225)	0
			(3,974)	(3,974)	0

Children's Services					
Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
CHS-BR1-441	Special Educational Needs & Disability (SEND) Education Provision	Green	(114)	(114)	0
CHS-BR1-443	External Placements Cost Avoidance	Red	(500)	0.0	500
CHS-BR1-445	Early Help Re-modelling	Green	(200)	(200)	0
PPL-BR1-504	Visit Oldham, Training Budget and Oldham Enterprise Trust	Green	(38)	(38)	0
CHS-BR1-532	Income Generation- Educational Psychologists/ QEST	Green	(150)	(150)	0
CHS-BR1-534	Virtual School Team Manager- Pupil Premium Plus	Green	(58)	(58)	0
CHS-BR1-535	Governor Services- Reduce Expenditure	Green	(15)	(15)	0
CHS-BR1-536	Oldham Learning reduced de-delegated funding	Green	(85)	(85)	0
CHS-BR1-537	General (non-staffing) Expenditure	Green	(10)	(10)	0
CHS-BR1-538	Early Years Staffing Reduction	Green	(21)	(21)	0
REF-BR1-527	Oldham Music Service - Fees & Charges	Green	(27)	(27)	0
CHS-BR1-539	Delete post-Designated Missing from Home	Green	(16)	(16)	0
CHS-BR1-540	Reduce FTE of Children with Disabilities (CWD) Team	Green	(26)	(26)	0
CHS-BR1-541	Delete Post- Corporate Parenting Manager	Green	(54)	(54)	0
CHS-BR1-542	Delete 2 Social Workers from the Adoption Service	Green	(83)	(83)	0
CHS-BR1-545	Do not renew MOMO	Green	(10)	(10)	0
CHS-BR1-547	Savings on Targeted Youth Lot 3	Green	(25)	(25)	0
			(1,432)	(932)	500

Public Health					
Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
REF-BR1-521	Smoking in Pregnancy Midwife	Green	(50)	(50)	0
REF-BR1-522	Medicines Management	Green	(10)	(10)	0
REF-BR1-523	NHS Health Checks EMIS Contract	Green	(32)	(32)	0
REF-BR1-524	Sexual Health - Various	Green	(245)	(245)	0
REF-BR1-525	Public Health Staffing	Green	(112)	(112)	0
REF-BR1-526	Get Oldham Growing	Green	(62)	(62)	0
REF-BR1-528	Oldham Theatre Workshop - Fees & Charges	Green	(11)	(11)	0
			(522)	(522)	0

Communities					
Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
REF-BR1-519	Electric Cars	Green	(18)	(18)	0
REF-BR1-520	Reduction of FTE in Community Safety Services	Green	(45)	(45)	0
			(63)	(63)	0

Place and Economic Growth					
Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
PPL-BR1-401	Creating a Better Place - Projects & Assets	Amber/Red	(2,620)	(608)	2,012
PPL-BR1-403	Digital Mail	Green	(100)	(100)	0
PPL-BR1-501	Creating a Better Place - Income Generation	Amber/Red	(100)	(100)	0
PPL-BR1-502	Additional Income Generation from new Flexi Parking Permit	Green	(75)	(75)	0
PPL-BR1-506	Cemetery and Cremations	Green	(118)	(118)	0
PPL-BR1-507	Highways and Highways Unity	Green	(245)	(245)	0
PPL-BR1-508	Increase External Customer Base - Trade Waste	Green	(32)	(32)	0
PPL-BR1-509	Increase Trade Fees and Charges - Trade Waste	Green	(74)	(74)	0
PPL-BR1-510	Public Protection Restructures - Environmental Health & First Response	Green	(37)	(37)	0
PPL-BR1-511	Public Protection Restructures - Building Control	Green	(23)	(23)	0
PPL-BR1-503	Planning Income Fees	Green	(50)	(50)	0
PPL-BR1-504	Visit Oldham, Training Budget and Oldham Enterprise Trust	Green	(18)	(18)	0
PPL-BR1-505	Corporate Landlord and Facilities Management	Green	(120)	(120)	0
			(3,612)	(1,600)	2,012

Corporate Services					
Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
PPL-BR1-439	Internal Efficiency Initiatives (Unity Partnership)	Amber/Red	(363)	(50)	313
CEX-BR1-513	Review of Executive Support Service	Green	(45)	(45)	0
CEX-BR1-514	Chief Executive Management	Green	(186)	(186)	0
CEX-BR1-515	Elections	Green	(15)	(15)	0
CEX-BR1-516	Finance Service	Green	(180)	(180)	0
CEX-BR1-516	Finance Service	Green	(199)	(199)	0
PPL-BR1-512	Information and Communications Technology (ICT)	Amber/Red	(20)	0.0	20
REF-BR1-529	Human Resources & Organisational Development	Amber/Red	(250)	(229)	21
REF-BR1-530	Transformation & Reform - Vacant Posts Deletion	Green	(124)	(124)	0
			(1,382)	(1,028)	354

Capital, Treasury and Technical Accounting					
Reference	Budget Reduction	Rating	Approved Budget Reduction £000	Deliverable £000	Shortfall £000
CEX-BR1-518	Treasury Management	Green	(750)	(750)	0
			(750)	(750)	0

CAPITAL INVESTMENT PROGRAMME REPORT 2022/23

Month 6 - September 2022

1 Background

- 1.1 The original capital programme for 2022/23 reflected the priorities outlined in the capital strategy as approved at Cabinet on 14 February 2022 and confirmed at the Council meeting on 2 March 2022 as detailed in Table 1 below.

Table 1 : Original Budget - Capital Programme 2022/23 to 2026/27

2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	TOTAL £000
100,248	86,993	64,253	48,810	47,083	347,387

2 Current Position

- 2.1 The position as at 30 September 2022 is highlighted in this report but as the year progresses the outturn projections will reflect the evolving position.
- 2.2 Table 2 shows the revised capital programme for 2022/23 as at 30 September 2022 at an overall expenditure level of £68.318m, following a number of changes explained in the following paragraphs.
- 2.3 Actual expenditure to 30 September 2022 was £18.842m (27.58% of forecast outturn). This spending profile is lower than in previous years. The position will be kept under review and budgets will be managed in accordance with forecasts.
- 2.4 For the remainder of the financial year, the programme will continue to be monitored and revised to take account of any new developments and changes in the profile of planned expenditure.

Table 2 – 2022/23 Capital Programme

Directorate	Revised Budget (M03) £000	Approved Virements (to M06) £000	Proposed Virement/ Rephase £000	Revised Budget (M06) £000	Forecast £000	Variance £000
Community Health and Adult Social Care	2,058	(190)	-	1,868	1,868	-
Children's Services	6,719	967	-	7,686	7,686	-
Communities	750	-	(304)	446	446	-
Place and Economic Growth	57,553	(1,281)	(7,204)	49,068	49,068	-
Housing Revenue Account	3,283	-	(2,712)	571	571	-
Corporate/ Information Technology	4,368	361	(50)	4,679	4,679	-
Capital, Treasury & Technical Accounting	3,964	36	-	4,000	4,000	-
Funding for Emerging Priorities	-	-	-	-	-	-
Overall Total	78,696	(107)	(10,270)	68,318	68,318	-

(subject to rounding – tolerance +/- £1k)

- 2.4 The approved movements of a net reduction of £0.107m are detailed in Table 3 below and the proposed net reduction of 2022/23 budget of £10.270m represent approved movements including new funding and realignment of existing funding, as detailed in Appendix I:

Table 3

£000	Project	Approved Movement
(200)	Social Care- General Provision	Realignment to IT Scheme
5	Disabled Facilities Grant (DFG)	Private Contributions
200	0-19 Children's Centre IT System	Realignment from Social Care General Provision
161	0-19 Children's Centre IT System	Acceleration of Budget
36	Funding for Emerging Priorities	Realignment of budget
4	DFG - Boroughwide	Private Contribution
(35)	Education Basic Need General Provision	Realignment of Budget
1,001	Firbank Nursery extension	Acceleration of Budget
12	Corporate Property - Legislative Repair Works	Acceleration and rephase of budgets
(2,030)	Essential Condition Works	Realignment and rephase budgets
150	Kingsland School (Laurel Bank) - Heating	Realignment of budget
130	Horton Mill - Replace Hot/Cold pipes	Realignment of budget
50	Glodwick Primary - Dry Rot	Realignment of budget
273	Alexandra Park Depot	Additional Grant
135	Egyptian Room	Additional Grant
(107)	TOTAL	

(subject to rounding – tolerance +/- £1k)

- 2.5 The proposed changes of £10.270m shown in Table 2 represent proposed service movements including the outcome of the Annual Review of the Capital Programme. This is detailed more fully from paragraph 2.15 and in Appendix I.
- 2.6 Given that this is the position at month 6, there remains an element of uncertainty about the forecast position and it is inevitable that this will change in the remaining months; that said the forecasts are based on the latest and most up to date information and give a better picture of the likely outturn.

Re-profiling of the Capital Programme

- 2.7 The revised capital programme for 2022/23 to 2026/27, taking into account all the above amendments in arriving at the revised forecast position, is shown in Table 4 together with the projected financing profile.

Table 4 – 2022/2027 Capital Programme

Directorate Budget	Revised Budget 2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total £000
Community Health and Adult Social Care	1,868	2,343	2,343	2,300	400	9,254
Children's Services	7,685	9,065	3,409	5,691	942	26,792
Communities	446	250				696
Place and Economic Growth	49,068	68,807	76,042	41,550	29,636	265,103
Housing Revenue Account	571	10,839	7,914	1,150		20,474
Corporate/ Information Technology	4,680	5,415	3,910	2,200	1,990	18,195
Capital, Treasury & Technical Accounting	4,000	138	138	234	10,120	14,630
Funding for Emerging Priorities		1,493	1,624	836	1,884	5,837
Overall Total	68,318	98,350	95,380	53,961	44,972	360,981

(subject to rounding – tolerance +/- £1k)

Funding	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total £000
Grants and Other Contributions	(38,697)	(38,480)	(16,705)	(4,587)	(2,500)	(100,969)
Prudential Borrowing	(23,731)	(46,015)	(69,917)	(47,324)	(40,502)	(227,489)
Revenue Contribution	(525)	(10,739)	(7,814)	(1,050)	-	(20,128)
Capital Receipts	(5,365)	(3,116)	(944)	(1,000)	(1,970)	(12,395)
Overall Total	(68,318)	(98,350)	(95,380)	(53,961)	(44,972)	(360,981)

(subject to rounding – tolerance +/- £1k)

- 2.8 Since Month 3, the overall capital programme has increased by £3.756m mainly in 2023/24. This is due mostly to additional grants, namely £2.189m High Needs Provision, £0.707m Integrated Transport Block funding, £0.349m Special Provision Fund, £0.273m Public Sector Decarbonisation scheme and £0.135m Future High Street Fund.

Capital Receipts

- 2.9 As a result of the Annual Review of the capital programme more emphasis will be placed on utilising capital receipts rather than financing through prudential

borrowing in 2022/23. This resulted in an increased capital receipt requirement for 2022/23 of £2.367m and consequently increased the prudential borrowing requirement in future years.

- 2.10 The revised 2022/23 capital programme requires the availability of £5.365m of capital receipts for financing purposes. It is expected that £7.274m of capital receipts will be received in year, summarised in Table 6. The total net usable capital receipts currently received in year is £2.224m. The first £2.500m of capital receipts has been earmarked to be used to provide funding under the flexible use of capital receipts initiative.
- 2.11 The capital receipts position as at 30 September 2022 is summarised as follows:

Table 5 – Capital Receipts 2022/23

	£000	£000
Expected Capital Receipts		7,274
Capital Receipts Financing Requirement		5,365
Usable Capital Receipt b/fwd.	-	
Actual received to date	(2,224)	
Further Required in 2022/23		3,141

- 2.12 Given the significant amounts of receipts needed to finance the capital programme in this and future years it is imperative that the capital receipts/disposal schedule is adhered to. This is monitored at the monthly Capital Receipts meeting and will be subject to on-going review throughout the year. It is of course recognised that the pandemic has had an impact of business/economic activities making capital disposals more challenging.
- 2.13 The 2022/23 to 2026/27 Capital Strategy and Capital Programme introduced an expectation of the level of receipts that is anticipated in each of the respective years and therefore an estimate as to the resultant level of over or under programming in order to present a balanced budget. The revised and updated position is illustrated in the table below:

Table 6 – Capital Receipts 2022/23 - 2026/27

Capital Receipts	2022/23	2023/24	2024/25	2025/26	2026/27
	£000	£000	£000	£000	£000
Capital Receipts Carried Forward	-	(1,909)	(118)	826	1,826
Estimated Capital Receipts Received in year	(5,050)	(1,325)	-	-	-
Total Receipts	(7,274)	(3,234)	(118)	826	1,826
Capital Receipts Financing Requirement	5,365	3,116	944	1,000	1,970
Over/(Under) programming	(1,909)	(118)	826	1,826	3,796

(subject to rounding – tolerance +/- £1k)

- 2.14 The projected capital receipts for this year exceed the financing requirement and if delivered will enable a healthy balance of receipts to be carried forward into 2023/24. The balance reduces by the end of 2023/24 and current projections

identify a shortfall in the following three years to 2026/27. This position will be kept under review.

Annual Review of the Capital Programme

- 2.15 In accordance with previous practice, the Annual Review of the Capital Programme has taken place (the Summer Review). There has been extensive discussion with Project Managers and Finance Officers to determine an updated profile of expenditure for all schemes. It also examined any further opportunities to reallocate resources or decommission schemes. It is also included an in-depth analysis of capital receipts.
- 2.16 The review has highlighted a requirement for a net rephasing of £10.313m of planned expenditure from 2022/23 to future years, together with some realignments and also rephasing from 2024/25 to later years. The detailed outcome can be found in Appendix I on a scheme by scheme basis and is summarised below on a Portfolio basis.

a) **Place and Economic Growth**

There is a proposed rephasing of planned expenditure of £7.601m from 2022/23 to 2023/24 and future years. The key changes are outlined below

- Reprofile of £2.144m of Asset Management - Corporate projects from 2022/23 to future years.
- Reprofile of £2.170m of Asset Management - Education projects from 2022/23 to future years.
- Reprofile of £3.286m of Transport related projects from 2022/23 to future years
- Reprofile of £0.970m of the Mercury Abatement project from 2024/25 to 2026/27.
- In-year realignment of £3.000m between Asset Management – Corporate and Education Projects.

b) **Housing Revenue Account**

There is a proposed rephasing of £2.712m from 2022/23 and 2023/24 to future years to reflect revised planned expenditure.

3 Conclusion

- 3.1 Following the Annual Review a further detailed review of the capital programme is now being undertaken in preparation for the Capital Strategy 2023/24 to 2027/28. If there are any additional surplus resources that can be realigned or any further

re-profiling required it will be incorporated into the starting position of the Capital Strategy.

- 3.2 For the remainder of the financial year, the programme will continue to be monitored and revised to take account of any new developments and changes in the profile of planned expenditure and will be reported to Members on a regular basis.

4 **Appendices**

- 4.1 Appendix A - SUMMARY – Month 6 - Community Health and Adult Social Care
Appendix B - SUMMARY – Month 6 - Children’s Service
Appendix C - SUMMARY – Month 6 - Communities
Appendix D - SUMMARY – Month 6 - Place and Economic Growth
Appendix E - SUMMARY – Month 6 - Housing Revenue Account (HRA)
Appendix F - SUMMARY – Month 6 - Corporate/Information Technology
Appendix G - SUMMARY – Month 6 - Capital Treasury and Technical Accounting
Appendix H - SUMMARY – Month 6 - Funding for Emerging Priorities
Appendix I - SUMMARY – Month 6 - Proposed Changes

SUMMARY – Month 6 (September 2022) - Community Health and Adult Social Care

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Adult Services	2,058	(190)	-	1,868	1,868	-
Community Health and Adult Social Care Total	2,058	(190)	-	1,868	1,868	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) – Children’s Service

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Schools - General Provision	564	(35)	-	529	529	-
Schools - Primary	1,563	1,001	-	2,564	2,564	-
Schools - Secondary	4,589	-	-	4,589	4,589	-
Schools - Special	3	-	-	3	3	-
Schools New Build	-	-	-	-	-	-
Children’s Service Total	6,719	967	-	7,686	7,686	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) – Communities

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Local Investment Fund	750	-	(304)	446	446	-
Communities Total	750	-	(304)	446	446	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) – Place and Economic Growth

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Asset Mgt - Asset Management	8,337	(960)	(2,144)	5,233	5,233	-
Asset Mgt - Education Premises	6,029	(1,700)	(2,170)	2,158	2,158	-
Boroughwide Developments	9,019	1,245	-	10,264	10,264	-
Development	12	-	-	12	12	-
Boroughwide Projects	80	-	-	80	80	-
Cemeteries and Crematorium	9	-	-	9	9	-
Countryside	155	-	-	155	155	-
Parks	38	-	139	177	177	-
Playing Fields & Facilities	2	-	-	2	2	-
Parks & Playing Fields	13	-	-	13	13	-
Private Housing - HMRF	129	-	-	129	129	-
Private Housing - Non-HMRF	63	-	-	63	63	-
Public Realm	75	-	-	75	75	-
Strategic Acquisitions	-	-	-	-	-	-
Town Centre Developments	14,494	135	-	14,630	14,630	-
Accident Reduction	1,699	-	-	1,699	1,699	-
Bridges & Structures	5,364	-	(1,762)	3,602	3,602	-
Fleet Management	1,443	-	-	1,443	1,443	-
Highway Major Works/Drainage schemes	5,667	-	(930)	4,737	4,737	-
Minor Works	725	-	(256)	469	469	-
Miscellaneous	4,200	-	(80)	4,120	4,120	-
Street Lighting	-	-	-	-	-	-
Place and Economic Growth Total	57,553	(1,281)	(7,204)	49,068	49,068	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) - Housing Revenue Account (HRA)

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Housing Revenue Account	3,283	-	(2,712)	571	571	-
HRA Total	3,283	-	(2,712)	571	571	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) – Corporate/Information Technology

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Information Technology	4,368	361	(50)	4,679	4,679	-
Information Technology Total	4,368	361	(50)	4,679	4,679	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) – Capital Treasury and Technical Accounting

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Cross Cutting /Corporate	3,964	36	-	4,000	4,000	-
Capital Treasury and Technical Accounting Total	3,964	36	-	4,000	4,000	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report

SUMMARY – Month 6 (September 2022) - Funding for Emerging Priorities

Service area	Revised Budget (M03) £000	Approved Changes /Virements (to M06) £000	Proposed Virement (M06) £000	Revised Budget (M06) £000	Forecast £000	Year End Variance £000
Funding for Emerging Priorities	-	-	-	-	-	-
Funding for Emerging Priorities Total	-	-	-	-	-	-

(subject to rounding – tolerance +/- £1k)

Major Variances Commentary

No additional variances to report.

SUMMARY – Month 6 (September 2022) Proposed Changes

EXPENDITURE BUDGETS TO BE REPROFILED AS AT 30 SEPTEMBER 2022	2022/23	2023/24	2024/25	2025/26	2026/27	Comments
Directorate / Scheme	£000	£000	£000	£000	£000	
Communities						
Local Investment Fund	(304)		-	-	-	Realignment to project
Communities TOTAL	(304)	-	-	-	-	
Place and Economic Growth						
Essential Condition Works - General Provision	1,135	(1,000)	(1,000)	(1,000)	-	Rephase to future years and realigning budget across the Service
Corporate Property - Major Repair Works General Provision	(316)	430	1,000	1,000	-	Rephase to future years and realigning budget across the Service
Royton Town Hall	-	1,000	-	-	-	Realignment to project
Crompton Cemetery Improvements	13					Realignment to project
Dogford Park	35					Realignment to project
George Street Pitch	6					Realignment to project
Rowland Way and Medlock Way	23					Realignment to project
Salmon Fields Highway improvement	25					Realignment to project
Sickle Street	29					Realignment to project
St Paul's School	7					Realignment to project
Stoneleigh and Whitehall Lane parks	56					Realignment to project
Tandle Hill	36					Realignment to project
Traffic calming Burnley Lane	44					Realignment to project
Traffic Calming Firwood Park Estate	30					Realignment to project
Golburn Clough	6					Additional Grant in Aid funding
Golburn Clough	(57)					Realignment - budget not required
Hunters Lane	(6)					Realignment - budget not required
Transport Capital - General Provision	63					Realignment - budget not required
Haven Lane Traffic Calming	<u>87</u>					New S106 funding

EXPENDITURE BUDGETS TO BE REPROFILED AS AT 30 SEPTEMBER 2022		2022/23	2023/24	2024/25	2025/26	2026/27	Comments
Directorate / Scheme	£000	£000	£000	£000	£000	£000	
Greenacres Cemetery - entrance lodge, boundary walls, archway and roof	(22)	-	-	-	-	-	Realign budgets within Service
Chadderton Town Hall Toilet	(79)	79	-	-	-	-	Rephase to future years
Moorhey Street Depot - Re-wire	(44)	-	-	-	-	-	Realign budgets within Service
Huddersfield Road, Diggle - Retaining Wall	(29)	-	-	-	-	-	Realign budgets within Service
Ferney Field, Chadderton - Flood/Drainage Defences	(28)	-	-	-	-	-	Realign budgets within Service
Old Mill Lane Grotton - Burghley Close Greenacres	(175)	-	-	-	-	-	Realign budgets within Service
Oldham Failsworth Royton Saddleworth Sports Centre	7	-	-	-	-	-	Realign budgets within Service
Boroughwide - Flood Damaged Walkways/Footpaths, Bridges and Retaining Structures	(230)	230	-	-	-	-	Rephase to future years
Moorhey Street Electrical Upgrade	(1,232)	1,276	-	-	-	-	Rephase to future years
Medlock Court Electrical/Fire Alarm Upgrade	(130)	130	-	-	-	-	Rephase to future years
OCL - Saddleworth Pool Essential Repairs to Pool and Plant	(27)	-	-	-	-	-	Realign budgets within Service
Chadderton Cemetery Electrical Rewire	(40)	-	-	-	-	-	Realign budgets within Service
Failsworth Sports Centre - Replacement Boiler	150	-	-	-	-	-	Realign budgets within Service
Taj Palace Asbestos	50	-	-	-	-	-	Realign budgets within Service
South Failsworth Primary - External Cladding & Playground	(110)	-	-	-	-	-	Realign budgets within Service
Saddleworth School - Essential Electrical Rewiring and Circuit Replacement Works	(195)	-	-	-	-	-	Realign budgets within Service
Delph Primary School - Safeguarding Works	(11)	-	-	-	-	-	Realign budgets within Service
Greenfield St Marys Retaining Wall	(151)	-	-	-	-	-	Realign budgets within Service
Friezland Primary School - Electrical Rewire	10	-	-	-	-	-	Realign budgets within Service

EXPENDITURE BUDGETS TO BE REPROFILED AS AT 30 SEPTEMBER 2022		2022/23	2023/24	2024/25	2025/26	2026/27	Comments
Directorate / Scheme		£000	£000	£000	£000	£000	
	Ferney Field Community School - Flood Mitigation	(33)	-	-	-	-	Realign budgets within Service
	Higher Failsworth Primary - Roofing	(98)	-	-	-	-	Realign budgets within Service
	Mather Street Primary School -Roofing	(246)	-	-	-	-	Realign budgets within Service
	Hodge Clough - Electrical Rewire	(300)	-	300	-	-	Rephase to future years
	Kingsland Primary - Asbestos removal	(115)	115	-	-	-	Rephase to future years
	Mills Hill Primary / Whitegate end - asbestos removal	(30)	30	-	-	-	Rephase to future years
	South Failsworth Jr/Inf Heating replacement	(250)	-	-	-	-	Realign budgets within Service
	Springhead Primary - New Boiler and plant controls	(125)	125	-	-	-	Rephase to future years
	Christ Church Denshaw Heating Replacement	(280)	-	280	-	-	Rephase to future years
	Glodwick Primary Heating Replacement / Windows	(280)	280	-	-	-	Rephase to future years
	Delph Primary Electrical Rewire	(230)	-	230	-	-	Rephase to future years
	Hodge Clough Essential Drainage Works	(50)	-	-	-	-	Realign budgets within Service
	Mather Street Electrical Rewire	(120)	-	120	-	-	Rephase to future years
	Beever Street Heating Replacement	(280)	-	280	-	-	Rephase to future years
	Bare Trees Primary Electrical Rewire	(130)	-	130	-	-	Rephase to future years
	Horton Mill Electrical Rewire	(280)	-	280	-	-	Rephase to future years
	Mercury Abatement	-	-	(970)	-	970	Rephase to future years
	Bridge Work - King Street Roundabout Footbridge	(171)	67	-	-	-	Rephase & Realign budgets within Service
	Park Bridge NCN 626 to Ashton	(83)	83	-	-	-	Rephase to future years
	Waterloo & Wellington Bridges	(1,508)	1,508	-	-	-	Rephase to future years
	Transport Investment	(578)	636	-	-	-	Rephase & Realign budgets within Service
	Oldham Town Centre Improvements	(375)	375	-	-	-	Rephase to future years
	Royton Town Centre Connection	(10)	10	-	-	-	Rephase to future years

EXPENDITURE BUDGETS TO BE REPROFILED AS AT 30 SEPTEMBER 2022		2022/23	2023/24	2024/25	2025/26	2026/27	Comments
Directorate / Scheme		£000	£000	£000	£000	£000	
	Park Road NCN 626 to Town Centre	(32)	32	-	-	-	Rephase to future years
	Chadderton Pedestrian & Cycle Access Improvements	(256)	306	-	-	-	Rephase & Realign budgets within Service
	GD3 – Town Centre Hunters Lane Transport – Integrated Transport Block grant allocation	(4)	-	-	-	-	Realign budgets within Service
	Southlink Traffic Signal Junction (GD3)	(269)	269	-	-	-	New Grant allocation – allocated directly to 23/24 Rephase to future years
Place and Economic Growth TOTAL		(7,204)	6,688	650	-	970	
Housing Revenue Account (HRA)							
	HRA Capital Strategy	(2,712)	2,712	-	-	-	Rephase to future years
Housing Revenue Account TOTAL		(2,712)	2,712	-	-	-	
Corporate / Information Technology (IT)							
	IT Schemes	(50)	(90)	-	-	-	Rephase to future years- other services
Corporate / Information Technology TOTAL		(50)	(90)				
TOTAL		(10,270)	9,310	650	-	970	

(subject to rounding – tolerance +/- £1k)

FINANCING BUDGETS TO BE REPROFILED AS AT 30 SEPTEMBER 2022		2022/23	2023/24	2024/25	2025/26	2026/27
Fund Source		£000	£000	£000	£000	£000
	Grants and Contributions	5,245	(4,439)	(1,620)	-	-
	Prudential Borrowing	2,208	(2,056)	-	-	-
	Revenue Contribution (HRA)	2,712	(2,712)	-	-	-
	Capital Receipts	105	(103)	970	-	(970)
TOTAL		10,270	(9,310)	(650)	-	(970)

(subject to rounding – tolerance +/- £1k)

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PERFORMANCE OVERVIEW AND SCRUTINY COMMITTEE

Performance Overview and Scrutiny Committee Work Programme 2022/23

Chair: Councillor Riaz Ahmad

Lead Officer: Elizabeth Drogan, Statutory Scrutiny Officer

Report Author: Constitutional Services

15th December 2022

Purpose of the Report

For the Performance Overview and Scrutiny Committee to review the Committee's Work Programme for 2022/23.

Recommendations

The Performance Overview and Scrutiny Committee is asked to note and comment on the attached Performance Overview and Scrutiny Committee Work Programme 2022/23.

1. Background

- 1.1 Overview and Scrutiny Procedure Rule 4.1 requires each Overview and Scrutiny Committee to prepare and maintain a Committee Work Programme.
- 1.2 The Performance Overview and Scrutiny Committee Work Programme presents the issues that the Committee will be considering and scrutinising during the 2022/23 Municipal Year. The Performance Overview and Scrutiny Committee works to the following terms of reference as agreed by the Council in June 2020 -
 - a) To monitor and hold to account the performance of service delivery within Oldham Council and of strategic partners such as Oldham Community Leisure Limited (OCLL), Oldham Partnership etc with particular reference to the Corporate Plan and all other strategic plans.
 - b) In reviewing the performance of Council and other services, to scrutinise plans for improvement where performance is weak and to maintain oversight until performance improves.
 - c) To scrutinise the financial performance of the Council against the approved budget and efficiency savings identified therein.
 - d) To scrutinise issues identified as requiring improvement by external assessors (with the exception of social care matters) ensuring that there is appropriate statutory representation of co-opted members in respect of education matters.
 - e) To establish Task and Finish groups, Inquiries etc to give in depth consideration to issues within the purview of the Committee.
 - f) To consider relevant matters referred from Council in accordance with Council Procedure Rule 10.11(g).
 - g) To monitor the implementation of scrutiny recommendations that have been accepted by the Cabinet.
 - h) To make recommendations to the Cabinet or to any partner organisation on issues scrutinised relevant to those bodies.
- 1.3 In drafting the Committee Work Programme, the work programme and outcomes from the 2021/22 Municipal Year have been reviewed to ensure continuation of business where appropriate. The business likely to come forward through the year has been considered and, where possible, scheduled in the programme. Such items particularly relate to the quarterly corporate performance and budgetary updates, identified areas of ongoing scrutiny, and annual reporting arrangements.
- 1.4 Overview and scrutiny should be regarded as a 'dynamic' process in that issues should be expected to pass from one Committee to another at appropriate times: for example, activities and services following from approval of a Policy would in many cases be expected to be monitored by the Performance Overview and Scrutiny Committee. The Policy Overview and Scrutiny Committee may, on occasion, determine that a matter which might otherwise come before this Committee is a 'strategic' item and reserve consideration of that matter to itself. In addition, any issue that falls within the terms of reference of the Health Scrutiny Committee would, in the first instance, be assumed to be the responsibility of the Health Scrutiny Committee. In all cases, the flow of business across Committees will be managed by the Statutory Scrutiny Officer in consultation with the Chairs and Vice Chairs of the Overview and Scrutiny Committees.
- 1.5 The Performance Overview and Scrutiny Committee Work Programme at this stage only notes business scheduled for meetings of the Committee and those items where there is a

realistic prospect of consideration within the year. However, the use of workshops or of task and finish groups are a tool of the overview and scrutiny function, enabling longer and more in-depth consideration of issues than is possible in a Committee setting. Such events will be recorded in the Work Programme as they are called for, scheduled and held.

- 1.6 The Performance Overview and Scrutiny Committee Work Programme 2022/23 is attached as an Appendix to this report. The Work Programme will be updated and re-submitted to each meeting of the Committee (excluding dedicated budget meetings) as the year progresses.

2 Options/Alternatives

- 2.1 Option 1 – To receive and consider the Committee Work Programme for 2022/23.
Option 2 – Not to consider the Work Programme.

3 Preferred Option

- 3.1 Option 1 is the preferred option as there is a Constitutional requirement for the Committee to have a Work Programme.

4 Consultation

- 4.1 Consultation has taken place with lead Officers around scheduling and consideration of business relevant to the Committee. Initial consultation has been undertaken with the Chair and will continue with the Chair and the Committee through the Municipal Year.

5 Financial Implications

- 5.1 N/A

6 Legal Services Comments

- 6.1 N/A

7. Co-operative Agenda

- 7.1 N/A

8. Human Resources Comments

- 8.1 N/A

9 Risk Assessments

- 9.1 N/A

10 IT Implications

- 10.1 N/A

11 Property Implications

- 11.1 N/A

12 Procurement Implications

12.1 N/A

13 Environmental and Health & Safety Implications

13.1 N/A

14 Equality, community cohesion and crime implications

14.1 N/A

15 Equality Impact Assessment Completed?

15.1 No

16 Key Decision

16.1 No

17 Key Decision Reference

17.1 N/A

18 Background Papers

18.1 None.

19 Appendices

19.1 Appendix 1 – Draft Performance Overview and Scrutiny Committee Work Programme 2022/23.

PERFORMANCE OVERVIEW AND SCRUTINY COMMITTEE

WORK PROGRAMME 2022/23

Thursday 23 rd June 2022	Performance Report – Quarter 4, 2021/22	To scrutinise Council performance against agreed performance measures	Portfolio – Leader of the Council. Assistant Chief Executive. Matt Drogan, Head of Strategy and Performance.	Service performance reporting
	Update on Implementation of the Housing Strategy	Updates on delivery of the Strategy, including Brownfield Sites, Provision against demand, Affordable Housing, Land retention and Performance of External Providers	Portfolio – Regeneration and Housing. Executive Director Place and Economic Growth Bryn Cooke, Head of Housing	Service performance reporting
	Miocare Group – Annual report	To scrutinise the performance of the MioCare Group	Portfolio – Health and Social Care Deputy Chief Executive. Karl Dean, Managing Director, MioCare Group	Annual Report consideration/service performance reporting
Thursday 1 st September 2022				
	Annual Accounts/ Financial Outturn for 2021/22	To scrutinise the Council's financial performance against the agreed Budget.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Budget performance reporting
	Revenue Monitor and Capital Investment	To scrutinise the Council's financial performance against the agreed Budget.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Budget performance reporting

	Programme 2022/23 Quarter 1			
	Update on Additional School Places and Admissions	Update Report	Portfolio – Education and Skills Managing Director – Children and Young People Andy Collinge, Head of School Support Services	Service performance reporting – annual report.
Thursday, 6 th October 2022	Performance report – Quarter 1, 2022/23	To scrutinise Council performance against agreed performance measures.	Portfolio – Leader of the Council. Assistant Chief Executive. Matt Drogan, Head of Strategy and Performance.	Service performance reporting
Thursday 17 th November 2022	Oldham Safeguarding Adults Board Annual Report 2021/22	To receive and consider the Board's Annual Report and Three-Year Strategy.	Dr Henri Giller, Chair of the Board. Portfolio - Health and Social Care Julie Farley, Business Manager, Oldham Safeguarding Adults Board.	Annual Report consideration.
	Oldham Safeguarding Children Board Annual Report 2020/21	To receive and consider the Board's Annual Report and Three-Year Strategy.	Dr Henri Giller, Chair of the Board. Portfolio - Children and Young People. Lisa Morris, Business Manager, Oldham Safeguarding Children Partnership.	Annual Report consideration.
	SEND Review Update	To review and monitor progress to provide assurance of sustained improvement.	Portfolio – Education and Skills Managing Director – Children and Young People Assistant Director SEND.	Annual update report required By Committee, October 2021

	Local Government Ombudsman – Annual Report	To scrutinise the Council’s position regarding complaints and complaints pursued through to the Ombudsman.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Annual Report consideration.
Thursday 15 th December 2022	Performance Report Quarter 2, 2022/23	To scrutinise Council performance against agreed performance measures.	Portfolio – Leader of the Council. Assistant Chief Executive. Matt Drogan, Head of Strategy and Performance.	Service performance reporting
	Revenue Monitor and Capital Investment Programme 2022/23 Quarter 2	To scrutinise the Council’s financial performance against the agreed Budget.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Budget performance reporting
	Partnership Risk Dashboard	To assess the overall risk on partnerships to the Council.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance. Mark Stenson, Assistant Director Corporate Governance and Strategic Financial Management.	Budget performance reporting
	Review of Oldham Community Leisure and the operation of the Leisure Contract - Update report to show a full year recovery, from Covid-19.	Report requested for autumn 2022 by Committee, 10 th February 2022.	Portfolio – Culture and Leisure Deputy Chief Executive. Neil Consterdine, Assistant Director Youth, Leisure and Communities	Service performance reporting

Thursday 9 th February 2023	Review of Oldham Community Leisure and the operation of the Leisure Contract	Annual Report	Portfolio – Culture and Leisure. Deputy Chief Executive. Neil Consterdine, Assistant Director Youth, Leisure and Communities	Financial and Performance Report
	Children’s Services - update on financial performance and Improvement Plan	To receive updates in respect of financial performance in Children’s Services and delivery of the Improvement Plan	Portfolio – Education and Skills. Managing Director – Children and Young People.	Periodic performance update report; previous report January 2021 (deferred from December 2020).
	Repeat Referrals in Children’s Social Care	To receive an update on re-referral performance, an overview of the five key themes relating to the re-referral rate and actions to ensure close management of this key performance indicator.	Portfolio – Education and Skills. Managing Director – Children and Young People. Elaine Devaney, Director of Children’s Social Care/ Gemma Gerrish, Assistant Director Social Work Services.	Periodic performance update report; previous report January 2021 (deferred from December 2020).
Thursday 23 rd March 2022	Performance report Quarter 3, 2022/23	To scrutinise Council performance against agreed performance measures	Portfolio – Leader of the Council. Assistant Chief Executive. Matt Drogan, Head of Strategy and Performance.	Service performance reporting.
	MioCare Group – Performance Report	To scrutinise the performance of the MioCare Group	Portfolio - Health and Social Care. Karl Dean, Managing Director, Miocare Group	Annual Report consideration/ Service performance reporting.
	Revenue Monitor and Capital Investment Programme 2021/22 Quarter 3	To scrutinise the Council’s financial performance against the agreed Budget.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Budget performance reporting

	SACRE 2022 annual report	To scrutinise the Annual Report	Portfolio – Education and Skills Richard Lynch, Director of Education, Skills and Early Years/Tony Shepherd, Head of Learning.	Annual Report consideration/ Service performance reporting
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PENDING ISSUES

Primary and Secondary School Performance	Portfolio – Children and Young People. Managing Director – Children and Young People. Richard Lynch, Director of Education, Skills and Early Years/Tony Shepherd, Head of Learning.	Consideration subject to consultation with the Chair, Portfolio Holder and Officers.
The impact of the proposed health integration on the Council and its future operations.	To be confirmed	Budget and Performance Monitoring.
Unity Partnership – monitoring arrangements following decision to bring services in-house.	To be confirmed	Budget and Performance Monitoring. Item may be incorporated into future corporate Performance reports.
A report be submitted that analyses the absence trends in the authority and outlining any remedial action that was being taken to address these issues.	Portfolio – Corporate Services Councillor Shaid Mushtaq Assistant Chief Executive. Vikki Morris Head of Human Resources and Organisational Development	Report requested by the Committee at its meeting on 23 rd June 2022
Regional Adoption Agency – update: to scrutinise delivery and financing of adoption services in the Borough.	Portfolio – Children and Young People. Managing Director – Children and Young People. Elaine Devaney, Director of Children’s Social Care/Karen Brannick, Head of Adoption Now;	Periodic performance update report; previous report March 2021.

A report on 'grant giving' organisations, both on those based within the Borough and regionally, be submitted to a future meeting of the Committee.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Annual Report consideration/ Service performance reporting.
A report, on the activities of Northern Roots be submitted to a future meeting of the Committee.	Portfolio – Finance and Low Carbon. Anne Ryans, Director of Finance.	Annual Report consideration/ Service performance reporting.
Update on contract monitoring within the Council for a selected operational area	Appropriate Portfolio Holder and Director responsible for the Service.	Issues and scheduling to be determined by the Committee



Report to PERFORMANCE OVERVIEW AND SCRUTINY COMMITTEE

Key Decision Document

Portfolio Holder: Various

Report Author: Constitutional Services

Thursday, 15th December 2022

Purpose of the Report

For the Performance Overview and Scrutiny Committee to review and note the latest published Key Decision Document.

Executive Summary

Overview and Scrutiny Committees have access to the Key Decision Document and the timetable for decisions and intentions for consultation. For the Performance Overview and Scrutiny Committee, the Key Decision Notice provides an opportunity for the Committee to identify those decisions it considers as having particular significance and priority over which it would wish to maintain an overview of the implementation.

Recommendations

The Performance Overview and Scrutiny Committee is asked to note the Key Decision Document and to provide any comments.

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KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	Report of the Director of Finance - Tender for Enforcement Services	Director of Finance – Anne Ryans	December 2022	Cabinet
<p>Description: To detail the tender for enforcement services provision. Document(s) to be considered in public or private: Proposed Report Title: Tender for Enforcement Services</p> <p>Background Documents: Various appendices</p> <p>Report to be considered in Private due to it containing confidential, commercial information.</p>				
	Northern Roots- Visitor Centre & External Works; Bike Hub	Director of Economy – Paul Clifford	November 2022	Cabinet
<p>Description: Document(s) to be considered in public or private:</p>				
	Report of the Director of Finance and Director of Education, Skills and Early Years – Schools Funding Formula	Director of Education, Skills & Early Years - Richard Lynch, Director of Finance – Anne Ryans	December 2022	Cabinet
<p>Description: Schools funding formula for 2023/24 in relation to the National Funding Formula. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance and Director of Education, Skills and Early Years – Schools Funding Formula Background Documents: Appendices</p> <p>Report to be considered in public.</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	Award of contract for the provision of School Swimming Transport services		November 2022	Cabinet
Description: Document(s) to be considered in public or private:				
P S O 1 2	Backlog Maintenance 2022/2025	Executive Director for Place & Economic Growth - Emma Barton	Before November 2022	Cabinet
Description: Backlog Maintenance Priorities for the Council Corporate Property Portfolio Document(s) to be considered in public or private: Private - NOT FOR PUBLICATION by virtue of Paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council.				
	Wrigley Head Solar Farm	Executive Director for Place & Economic Growth - Emma Barton		Cabinet
Description: Update report on the Wrigley Head Solar Farm project and options for taking the project forward. Document(s) to be considered in public or private:				
	Performance Space	Executive Director for Place & Economic Growth - Emma Barton	Before November 2022	Cabinet
Description: Approval of Outline Business Case Document(s) to be considered in public or private: Cabinet Report (Part A only)				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	Report of the Director of Finance – Forecast Budget Reduction Requirement 2023/24 to 2027/28	Director of Finance – Anne Ryans	November 2022	Cabinet
<p>Description: To present the outcome of a review of the forecast Budget Reduction Requirement for 2023/24 and future years over the revised Medium Term Financial Strategy period for a further four years to 2027/28. This includes a review of estimates and assumptions underpinning the previous forecasts reported at full Council on 2 March 2022.</p> <p>Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Forecast Budget Reduction Requirement 2023/24 to 2027/28</p> <p>Background Documents: Various appendices</p> <p>Report to be considered in Public</p>				
113	Brownfield Register	Executive Director for Place & Economic Growth - Emma Barton	December 2022	Executive Director - Economy, Skills and Neighbourhoods
<p>Description: Document(s) to be considered in public or private:</p>				
	Strategic Housing Land Availability Assessment	Executive Director for Place & Economic Growth - Emma Barton	December 2022	Executive Director - Economy, Skills and Neighbourhoods

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To seek approval for the publication of Oldham Council's Strategic Housing Land Availability Assessment (SHLAA) as of 1 April 2022. Document(s) to be considered in public or private:</p>				
Page 10	Local Development Scheme	Executive Director for Place & Economic Growth - Emma Barton	September 2022	Executive Director - Economy, Skills and Neighbourhoods
<p>Description: The Local Development Scheme is the project plan for the Local Plan. It sets out details and timetables about the planning documents that will be prepared. Document(s) to be considered in public or private:</p>				
	Report of the Director of Finance – Treasury Management Strategy Statement 2023/24	Director of Finance – Anne Ryans	February 2023	Cabinet
<p>Description: To consider the Council's Treasury Management Strategy for 2023/24 - including Minimum Revenue Provision Policy Statement, Annual Investment Strategy and Prudential Indicators Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Treasury Management Strategy Statement 2023/24 Background Documents: Appendices –Report to be considered in Public</p>				
	Report of the Director of Finance – Revenue Budget 2023/24	Director of Finance – Anne Ryans	February 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	<p>Description: To consider the Administration’s detailed revenue budget for 2023/24 and budget reduction proposals incorporating the current policy landscape and Local Government Finance Settlement. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Budget 2023/24</p> <p>Background Documents: Various appendices</p> <p>Report to be considered in Public</p>			
D 2022/23	Report of the Director of Finance – Medium Term Financial Strategy 2023/24 to 2027/28	Director of Finance – Anne Ryans	February 2023	Cabinet
	<p>Description: The presentation of the Medium Term Financial Strategy for the Council 2023/24 to 2027/28 incorporating the current policy landscape and Local Government Finance Settlement. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Medium Term Financial Strategy 2023/24 to 2027/28</p> <p>Background Documents: Appendices –Various</p> <p>Report to be considered in Public</p>			

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	Joint Report of the Executive Director Place and Economic Growth and Director of Finance – Housing Revenue Account Estimates for 2023/24 to 2027/28 and Projected Outturn for 2022/23	Director of Finance – Anne Ryans, Executive Director for Place & Economic Growth - Emma Barton	February 2023	Cabinet
<p>Page 96</p>	<p>Description: The Housing Revenue Account (HRA) Outturn Estimates for 2022/23, the detailed budget for 2023/24 and the Strategic HRA Estimates for the four years 2024/25 to 2027/28.</p> <p>Document(s) to be considered in public or private: Proposed Report Title: Housing Revenue Account Estimates for 2023/24 to 2027/28 and Projected Outturn for 2022/23</p> <p>Background Documents: Appendices</p> <p>–Report to be considered in Public</p>			
	Statement of the Chief Financial Officer on Reserves, Robustness of Estimates and Affordability and Prudence of Capital Investments in the 2023/24 budget setting process	Director of Finance – Anne Ryans	February 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	<p>Description: To consider the statement of the robustness of estimates and adequacy of the reserves in the 2023/24 budget setting process. Document(s) to be considered in public or private: Proposed Report Title: Statement of the Chief Financial Officer on Reserves, Robustness of Estimates and Affordability and Prudence of Capital Investments in the 2023/24 budget setting process</p> <p>Report to be considered in Public</p>			
P a g e 11	Report of the Director of Finance – Capital Programme & Capital Strategy for 2023/24 to 2027/28	Director of Finance – Anne Ryans	February 2023	Cabinet
	<p>Description: To consider the Council’s Capital programme and capital strategy. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Capital Programme & Capital Strategy for 2023/24 to 2027/28</p> <p>Background Documents: Appendices</p> <p>–Report to be considered in Public</p>			
	Report of the Director of Finance – Council Tax Reduction Scheme 2023/24	Director of Finance – Anne Ryans	February 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To determine the Council Tax Reduction Scheme for 2023/24 Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Council Tax Reduction Scheme 2023/24</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				
Page 118	Report of the Director of Finance Budget 2023/24 – Determination of the Tax Bases for Council Tax Setting and for Business Rates Income Purposes	Director of Finance – Anne Ryans	January 2023	Cabinet
<p>Description: The Determination of the Tax Bases for Council Tax Setting and for Business Rates Income for use in 2023/24 budget deliberations. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance Budget 2023/24 – Determination of the Tax Bases for Council Tax Setting and for Business Rates Income Purposes</p> <p>Background Documents: Appendices - Various</p> <p>–Report to be considered in Public</p>				
	Report of the Director of Finance – Treasury Management Strategy Mid-Year Review 2022/23	Director of Finance – Anne Ryans	November 2022	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
	<p>Description: Review of the performance for the first half of the financial year in relation to the Treasury Management Strategy for 2022/23. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Treasury Management Strategy Mid-Year Review 2022/23.</p> <p>Background Documents: Appendices</p> <p>–Report to be considered in Public</p>			
Page 119	Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2022/23 Quarter 3	Director of Finance – Anne Ryans	March 2023	Cabinet
	<p>Description: The report provides an update on the Council’s 2022/23 forecast revenue budget position and the financial position of the capital programme as at the period ending 31 December 2022 (Quarter 3) Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2022/23 Quarter 3</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>			
	Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2022/23 Month 8	Director of Finance – Anne Ryans	February 2023	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Page 120	<p>Description: The report provides an update on the Council’s 2022/23 forecast revenue budget position and the financial position of the capital programme as at the period ending 30 November 2022 (Month 8) Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2022/23 Month 8 Background Documents: Appendices – Various Report to be considered in Public</p>			
	Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2022/23 Quarter 2	Director of Finance – Anne Ryans	November 2022	Cabinet
	<p>Description: The report provides an update on the Council’s 2022/23 forecast revenue budget position and the financial position of the capital programme as at the period ending 30 September 2022 (Quarter 2) Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2022/23 Quarter 2 Background Documents: Appendices – Various Report to be considered in Public</p>			
TBC	Care Home Contracting Tender Proposals	Director of Adult Social Care (DASS) – Jayne Ratcliffe	October 2022	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: To update the contract arrangements for residential and nursing home provision in the borough and seeks approval to conduct an open tendering exercise.				
Document(s) to be considered in public or private: Public				
	National Careers Service Contract- Get Oldham Working		September 2022	Cabinet
Description: Document(s) to be considered in public or private:				
Page 129	Bulky Collections & LWP Contract Report	Director of Environment - Nasir Dad	December 2022	Cabinet
Description: The report seeks approval to award a new contract for the collection of bulky waste and provision of goods within the Council's local welfare provision scheme.				
Document(s) to be considered in public or private: Private.				
	Update on Sites of Biological Importance	Executive Director for Place & Economic Growth - Emma Barton	October 2022	
Description: This report outlines changes to SBIs from site surveys carried out by the Greater Manchester Ecology Unit (GMEU).				
Document(s) to be considered in public or private: Report on update to sites of biological importance				
	Vehicle Replacement Programme	Director of Environment - Nasir Dad	November 2022	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To seek approval for the purchase of new and replacement Council vehicle fleet for financial years 2022/23, 2023/24 and 2024/25. Document(s) to be considered in public or private: Private. It is not in the public interest to disclose the information because it relates to the commercial affairs of the Council and its contractors.</p>				
Page 122	Oldham's Monitoring Report 2021-22	Executive Director for Place & Economic Growth - Emma Barton	December 2022	Cabinet Member - Regeneration and Housing (Leader - Councillor Amanda Chadderton)
<p>Description: Under Regulation 34 and 35 of The Town and Country (Local Planning) (England) Regulations 2012 local planning authorities must make monitoring information available for inspection as soon as possible after the information becomes available. The Monitoring Report covers the previous financial year that is 1 April 2021 to 31 March 2022.</p> <p>In line with the Regulations the Monitoring Report provides details on whether the council is meeting the milestones set out in the Local Development Scheme (LDS) for preparing the various Local Plan documents. Performance is monitored against the LDS that was in place at the start of the monitoring period. The Monitoring Report also monitors a range of planning indicators, such as housing, employment and biodiversity, which seek to assess the effectiveness of the council's land-use planning policies, and whether they are achieving their objectives and delivering sustainable development. This is our 18th Monitoring Report.</p> <p>Document(s) to be considered in public or private: Oldham's Monitoring Report 2021 - 2022</p>				
	Wrigley Head Solar Farm – delivery options	Director of Economy – Paul Clifford	December 2022	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 11 NOVEMBER 2022

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: To provide a decision on the recommended delivery option for Wrigley Head Solar Farm Document(s) to be considered in public or private: Public				
	PSDS3a grant acceptance – energy works at Spindles	Director of Economy – Paul Clifford	December 2022	Cabinet
Description: To accept a Public Sector Decarbonisation Scheme grant for energy works at the Spindles Document(s) to be considered in public or private: Public				

Key:

New! - indicates an item that has been added this month

Notes:

1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the relevant Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of Members are as follows: Councillors Chadderton (Leader), Abdul Jabbar MBE (Deputy Leader), Elaine Taylor (second Deputy Leader), Shaid Mushtaq, Mohon Ali, Eddie Moores, Shoab Akhtar and Barbara Brownridge.
3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at: <http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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